## WITZENBERG MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

2018/2019

A Municipality that cares for the community, creating growth & opportunity.

## INDEX

Introduction & Overview	2
Strategic Map	6
Financial Component	
Component 1 – Monthly Revenue by Source	7
Component 2 – Monthly Operating Expenditure	8
Component 2 – Monthly Capital Expenditure	9
lon-Financial Component	
Five Year Scorecard	13
Quarterly Projections	15
Definitions of Performance Indicators	17
Idgetary alignment with IDP	
Expenditure per Key Performance Area	19
Expenditure per Strategic Objective	20
Three Year Projected Capital Expenditure per Ward	21

## **INTRODUCTION AND OVERVIEW**

### 1.1 PURPOSE OF THE REPORT

The purpose of this report is to provide an executive summary of the legislative framework that prescribes an SDBIP.

The 2018/19 Top Layer SDBIP attached to this report is hereby submitted for approval. It indicates the planned performance targets of Witzenberg Municipality for the period 1 July 2018 to 30 June 2019.

The Top Layer of the SDBIP is made up of the following components:

- One year detailed plan, with a three-year capital plan
- The necessary components includes:
  - → Monthly projection of revenue to be collected for each Source (Expected Revenue to be collected)
  - ⇒ Monthly projects of expenditure (operating and capital) and revenue for each vote (S71 format)
  - ⇒ Quarterly projects of Services Delivery Targets and performance indicators for each vote. (Non financial measurable performance objectives in the form of targets and indicators. Level and standard of service being provided to the community)
  - ⇒ Detailed capital works plan broken down by ward over three year

## 1.2 LEGISLATIVE FRAMEWORK AND GENERAL INFORMATION PERTAINING TO THE SDBIP

The Municipal Finance Management Act No. 56 of 2003 (MFMA) and National Treasury MFMA Circular No. 13 requires that municipalities must prepare a service delivery budget implementation plan (SDBIP) indicating how the budget and the strategic objectives of Council will be implemented. The SDBIP is prepared in terms of Section 53(1)(c)(ii) of the Municipal Finance Management (MFMA), National Treasury MFMA Circular No. 13 and the Budgeting and Reporting Regulation.

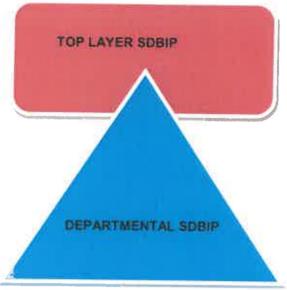
The SDBIP serves as a "contract" between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration in the applicable financial year. It provides the link between the mayor, the council (executive) and the administration, and facilitates the process for holding management accountable for its performance. It is therefore a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community to monitor the municipality's performance on a quarterly basis. The SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the implementation of the budget,

the execution of projects, the performance of senior management and the achievement of the strategic objectives set by council.

The SDBIP sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services with the inputs and financial resources that will be utilized. The SDBIP will determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. Expenditure information (for capital projects and services) per municipal ward is provided so that each output can be broken down per ward, where it is possible to support ward councillors to provide feedback to their communities on progress with service delivery.

As mentioned before, it is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the mayor and municipal manager to be pro-active and take remedial steps if necessary in the event of poor performance.

The SDBIP is a layered plan that consists of a top layer and a supporting layer namely the departmental SDBIP.



## TOP LAYER SDBIP (MUNICIPAL SCORECARD)

Circular 13, as well as the municipal budget and reporting regulations prescribe the submission of a Top Layer SDBIP, which is focused on outcomes, to the Mayor with the budget. The Top Layer SDBIP contains the consolidated service delivery targets and in-year deadlines, and links such targets to top management. Only the Top Layer SDBIP will be made public and tabled before the council. The Top Layer SDBIP should also include per ward information, particularly for key expenditure items on capital projects and service delivery. This will enable each ward councillor and ward committee to oversee service delivery in their particular ward. The Top Layer SDBIP and its targets cannot be revised without notifying the council, and if changes is made in service delivery targets and

performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1)(c) of MFMA). Council approval is necessary to ensure that the mayor or municipal manager do not revise service delivery targets downwards in the event where there is poor performance.

The Top Layer of the SDBIP must be submitted for approval to the Mayor within 14 days after the approval of the budget. The Top Layer SDBIP must be approved by the Mayor within 28 days after the budget has been approved to ensure compliance with the above-mentioned legislation and published on the municipal website.

## **DEPARTMENTAL SOBIP**

A detailed departmental SDBIP, which is focused on operational performance, will be prepared for each municipal department. This SDBIP provides more detail on each output for which top management is responsible. The Top Layer SDBIP is therefore the summary of all the departmental SDBIP's.

The Departmental SDBIP must provide the following information:

- □ Purpose (Objectives)
- Service Delivery description
- Measurable Performance objectives
- List of capital projects per Ward
- ☐ Resources utilized (inputs)

## FACTORS CONSIDERED FOR THE COMPILATION OF THE TOP LAYER SDBIP

The IDP is considered as the 5-year strategic plan for the municipality and therefore provides an outline of Witzenberg Municipality's vision, mission, objectives and operational and service delivery indicators that are realistic and attainable.

The Top Layer SDBIP was drafted through a one on one consultation with the Municipal Manager and all the directors. After the completion of the draft Top Layer SDBIP, the Municipal Manager had one on one session's with his directors to finalise the Top Layer SDBIP. One on one session's will be held with the heads of Departments to discuss and draft the Departmental SDBIP which would serve as the portfolio of evidence for the TOP Layer SDBIP. The following were considered during the development of the SDBIP:

- Alignment with the IDP, National KPA's, Municipal KPA's and IDP objectives
- Alignment with the budget
- Oversight Committee Report on the Annual Report of 2016/17
- The risks identified by the Internal Auditor during the municipal risk analysis

- Areas to be addressed and root causes of the Auditor-General management letter COMAFS as well as the risks identified during the audit
- Mid-Year Performance Report (Section 72) for 2017/18

## SECTION 53(1)(C)(II) - SUBMISSION TO THE MAYOR

The top layer service delivery budget implementation plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

**Print Name** 

**D NASSON** 

Municipal Manager of Witzenberg Municipality

Signature

Date

2018/06/05

## SECTION 53(1)(C)(II) - APPROVAL BY THE MAYOR

The top layer service delivery budget implementation plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name

B Klaasen

Mayor of Witzenberg Municipality

Signature

Date

2018/06/05

	WITZENBERG MUNICIPALIT	<u>Y: 5</u> 7	[RA]	TEGIC MA	AP 201	 !8/19
Vision	Mission			icipal KPA		re-determined Objectives
inities.		1	Es	sential Services	1,1	Sustainable provision & maintenance of basic infrastructure
and opport					1,2	Provide for the needs of informal settlements through improved services
g growth					2,1	Support Institutional Transformation & Development
mmunity, creatin	The Witzenberg Municipality is committed to improve the quality of life of its community by:  - Providing & maintaing affordable services - Promoting Social & Economic Development	2		Governance	2,2	Ensure financial viability
cipality that cares for its community, creating growth and opportunities.	- The effective & efficient use of resources - Effective stakeholder & community participation				2,3	To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.
A municip		3	Com	munal Services	3,1	Provide & maintain facilities that make citizens feel at home
A			S. C.	To Samuella	4,1	Support the poor & vulnerable through programmes & policy
		4		io-Economic port Services	4,2	Create an enabling environment to attract investment & support local economy.

## FINANCIAL COMPONENT

## COMPONENT 1 - MONTHLY REVENUE BY SOURCE R'000

Mothly Revenue By Source	July	August	September	October	November	Docombos						
Property rates	2000				1000	Decelline	January	repruary	March	April	Mav	lune
	32 Z01	3 200	3 200	3 200	3 500	3 500	3 500	3 500	2 500	20.0		
Service charges - electricity revenue	21 214	21 214	21 214	16 500	40.700			3	nne e	3 200	3 200	2 800
Service charges - water revenue	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1 7 7 1 1	OOT OT	OC OT	16 500	16 500	18 857	21 214	23 571	23 571	18 857
	7567	2 513	3 351	3 351	3 769	3 769	4 188	A 100	000	6		2
Service charges - sanitation revenue	2 956	1391	1217	1 217	1 217	101		1 100	4 T00	3 351	3 351	2 932
Service charges - refuse revenue	1 020	000			/177	COC T	1771	1 217	1 217	1 217	1217	1 739
	1 250	1 378	1 /14	1 714	1714	1714	1714	1714	1 714	7 7 7		
Interest, dividends, Rent	2 005	2 005	2 005	2 0.05	2005	rooc	1 0	1	+1/1	1 / Td	1 / 14	2 142
Fines, penalties and forfeits	1 575	-		2	5 003	Z UU5	5 005	2 005	2 005	2 005	2 005	2 004
	C/C T	C/CT	15/5	1 575	1 575	1 575	1.575	1 575	1 575	4 7 7 8	1	
Licences and permits	305	305	305	305	305	300	0 0	) (	C/C T	C/CT	15/5	1575
Agency services	406	200			2	coc	ະດະ	305	302	302	305	305
T	2	400	406	406	406	406	406	406	AUK	406	707	
I ansier receipts - operational	11 258	11 258	11 258	11 258	11 259	11 250	0.00		B	404	404	406
Other revenue	2 400	007.0	1 400		00777	007 11	8¢7 TT	11 258	11 258	11 258	11 258	11546
1000	2 400	2400	3 400	3 400	3 400	3 400	3 400	3 400	3 400	3 400	0 400	
Iotal	80 180	49 495	49 945	45 231	45 649	45 007	46.060	10707		201	2400	3 400
						10000	40 000	48 475	20 782	52 302	52 302	47 706

# COMPONENT 2 - MONTHLY OPERATING EXPENDITURE BY VOTE R'000

Motnly Expenditure By Type	July	August	September	October	November	December	Jacinael	Cohmission				
Employee related costs	1/1 079	14 070	11070				y indian	Leninary	March	April	May	June
	74.270	0/6 tT	14 9/8	14 978	14 978	14 978	14.978	14 979	10 070	44.070	010	
Kemuneration of councillors	892	200	000	600				0 70	74 3/0	14.9/8	14 9/8	15 111
Dobt im notions out		400	250	269	892	892	892	892	892	800	000	000
מבתר וווי hall mert	1 850	1 850	1 850	1 850	1 250	1 050	010			300	760	769
Depreciation & asset impairment	2016		0 0		000 1	DC0 T	U 85U	1850	1 850	1 850	1 850	1.850
	0000	2 200	3 286	3 586	3 586	3.586	3 586	2020	707.0	0		
Finance charges	308	200	200	000			2	2000	2 280	3 286	3 586	3 585
	200	מחפ	200	300	306	306	306	308	300	700		
bulk purchases	17 779	17 779	17 770	12 020	000			200	000	300	306	306
Othor water		1	200	070 CT	T3 828	13 828	13 828	15 803	17 779	19.75.4	10.754	1 000
Care Hatelials	1751	1751	1751	1 751	1 751	7 124	, ,		i	100	#C / CT	15 803
Contracted services				1	TC/T	TC/ T	1 /21	1 751	1751	1751	1751	1 800
	20,00	3 993	3 993	3 993	3 993	3 903	2 000	2000	-		1	700
Transfers and subsidies	1 201	1001	7			2000	000	2 293	3 993	3 993	3 993	4 157
O+L-:	107 1	1071	107 1	1 201	1 201	1 201	1 201	1 201	1001	,00		
Other expenditure	3 644	3 644	3 644	2 644	2000		1	T07 T	1021	1 701	1 201	1 201
Total			1	0.0	3 644	3 644	3 644	3 644	3 644	3 644	3 644	2000
	49 980	49 980	49 980	46 029	46 029	46 029	05036	40.00	0000	<b>†</b>		2,25,2
						20.02	40.023	46 005	49 980	51 956	51 956	48 678
												2

COMPONENT 3 - MONTHLY CAPITAL EXPENDITURE

**ESSENTIAL SERVICES** 

Strategic Objective:

1.1 Sustainable provision & maintenance of basic infrastructure

Project WV Substation equipment		2018/19 Budget 1 500 000	Proje D 2018		07/2018	08/2018	09/2018	10/2018	11/2018	Capital Cashflow 2018/19 12/2018 01/2019	01/2019	02/2019	03/2019	04/2019	05/2019	06/2019
furbishme	Refurblshment of WWTW Security upgrades at pumpstations & WWTW	750 000 600 000 450 000	2018/07/15 2018/08/15 2018/08/15	2019/03/15 2018/12/15 2019/04/15				200 000	300 000	300 000	$\prod$	200 000	150 000			
New material recovery facility/drop-off.	y/drop-off.	621 180	2018/10/15	2022/02/15								100 000	200 000	150 000	221 180	
Op-Die-Berg Reservoir Tulbagh reservoir Security upgrades at pumpstations & WTW Construction of Tulbagh storage dam	stions & WTW	0000	2018/08/15	2019/04/15 2021/02/15		300 000	200 000	000 006	1 000 000	200000	000	100 000	200 000	150 000		
Control of the contro	arer pipeline, W.	1 400 000 2018 1 400 000 2018 1 400 000 2018	2018/07/15 2018/10/15 2018/10/15	2019/03/15 2019/04/15 2019/06/15				200 000	200 000	200 000	and	200 000	200 000 200 000 200 000	300 000	1 000 000	860 870
Upols & Equipment Upgrade of streetlights Sewer network replacement programme Sewer pumps replacement programme Tools & Equipment	угарте гэтте	120 000 2018/t 350 000 2018/t 1 000 000 2018/t 200 000 2018/t 100 000 2018/t	2018/08/15 2018/07/15 2018/07/15 2018/08/15 2018/08/15			200 000	200 000	200 000	120 000 150 000 200 000	200 000		200 000	200 000	200 000	200 000	200 000
vennce reparement programme Infrastructure management system Tools & Equipment	m:	300 000 2018/ 100 000 2018/	07/15	2018/10/15 2018/12/15 2018/09/15			100 000	550 000		300 000		$\prod$	$\prod$			
Upgrade of roads network Upgrade of Tulbagh roads Pedestrian route along Ndull/R46 (RSEP)	46 (RSEP)	434 783	2018/08/15	2019/04/15		300 000		200 000		200 000		200 000		200 000		$\prod$
Nodas &sw Upgiada pavement Vosstr. Retiefstr to edge Roads &sw Of fown (RSEP) Roads &sw Taxí facility for Ceres CBD (Bella Vista taxí's) Roads &sw Taxí facility for Ceres CBD (Bella Vista taxí's)	iefstr to edge a Vista taxi's)	1 304 348	2018/07/15	2020/02/15					100 000		$\parallel \parallel$	200 000	200 000	200 000	300 000	304 348
Roads &sw New Digger Loader Roads &sw Storm water infrastructure upgrading	rading	300 000	000 000 2018/07/15 2018/11/15 300 000 2018/10/15 2019/05/15	2018/11/15	#	$\parallel$	††		1 000 000					$\prod$	$\parallel$	

Strategic Objective:

1.2 Provide for the needs of informal settlements through improved services

		T	06/2019		]						Ī	_	Ī			1		
		H	05/2019 06	_		L				_			-			1		
		$\vdash$	04/2019 05	_		447 826		_		_						100 000	T 130 #35	
		H	03/2019 04			1 000 000 1	ļ	927 826	000	000 000	200 4000	454 677			229 436	Ļ	┙	
		Н	05/4015 G		II.	1 000 000 1	L	434 / 83	000000	Ì	1 000 000	200	742 787	ļ	1 000 000 1	REG ERE 1	- 1	
	2018/19		_		ŀ	200 000 1	477 040		200000	4	200000	1	200 000	Į	200,000	1 739 130	ļ	
	Capital Cashflow 2018/19	0 8102/21	_	-	400 000	200 000	L		200 000	200	200 000		200 000	200,000	200 002	869 565 1	1	
	8	11/2018	_		200 000	3000 0000	_		1 000 000		1 000 000			000 000	200	869 \$65	000 000	
		10/2018	_		L			1	1 000 000 1	T	1 000 000 1	Ļ	200 000	1 000 000 1	1	1 304 348	1 304 340	
		09/2018	_		200 000	+		1	206 079	Ļ	506 079	506 070	20000	506 079	1	869 565	869 555 ·	
		08/2018	Н		200 000			2000	200 000	100 000	200 000	200 000	200	200 000		434 782	434 782	
		07/2018					_											
-	Start Project End	Date			2019/04/15	121/09/01/06	CT /CD /CTOZ	3010/02/15	CT /CD /CTA	3019/02/15	27 /00/27	2019/03/15		KT/60/6107	2010/04/15	CT /40 /CT02	2019/04/15	
	Project Start	Date		1 2 2 2	2018/0//15	7018/07/15	21/10	2018/04/15		2018/04/15		2018/04/15	1	CT/bn/otnz	7018/07/15	7	2018/07/15	
ľ	2018/19 P	Budget		200754		1 536 522	4	5 406 079 1	4	4 635 515	1	2 648 866	A C3E C1E	4	9 130 434		8 034 782	
	Propre			Vredebes internal alarthical naturals	NIOMETER STATE OF THE PARTY OF	Vredebes Phase 1 streetlights		Vredebes Phase F2 Internal Roads	Prodebar Share Prodes.	Vicucios Filase FZ Internal Sanitation	redakon Diago Chilado	Touches Fildse F.2 Internal Storm water	/redebes Phase F2 Internal Water		Vredebes Access Collector (Phase 2)	t		
	Department		ľ	: lectrical V	T	: lectrical Vi	۲	_	۲	٦	Carle Rete Ve	Ť	Vater Vr		MS SI SDEON	Roads & cur Vr	1	
	Pragramme D		F	<u> </u>	1		Immontation of Bands 0	William Company	human settlement Sanitation	_	l plan (serviced la	1	sites) W	18	¥			
			L							1.29								

KEY PERFORMANCE AREA:

GOVERNANCE

Strategic Objective:

2.1 Support Institutional Transformation & Development

2.2 Financial Viability

governmental partners as well as the local community through the creation of participative structures. 2.3 To maintain and strengthen relations with international- & inter-

											]							
_																		
_	Programme	Department	Project	2018/19	2018/19 Project Start Project End	Project End						Capital Cashflow 2018/19	low 2018/19					ſ
				Budget	Date	Date	07/2018	08/2018	09/2018	10/2018	11/2018	12/2018	01/2019	02/2019	03/2019	04/2010	AE /3040	1
_	Annual Section 1	Traffic	Driving license test centre													CTA CATS	6107/c0	06/2019
2.1b	2. tradition cerment	Traffic	Fire Arms															
	Straine The strainer	Roads &sw		150,000	21/20/0105	2010/01/45												
		Admín	Upgrade Council Chambers	400 000						20 000				20 000	T		2000	T
		Finance	Office equipment	30,000					200 000		200 000					T		Ī
		Community	Community Office equipment	30,000		2010/04/15										30 000	T	Ī
2.1d µ	2.1d Administration	Corporate	Office equípment	30.00												30 000	T	Ī
		Technical	Office equipment	30 000	710										-	30 000		
_		Mun Manage	Mun Manage Office equipment		2010/02/15											30 000		Ī
		Mun Manage	Mun Manage Office equipment		CT /20/6T02											30.000	T	Ī
_	Disaster			_	CT /00/ /07/	CI /7T /8T02						20 000					İ	I
2.1g	2.1g management &	Fire Fighting Equipment	Equipment											İ			T	
	fire fighting																	
2.2a	Income & debt	Finance	IT Equipment	100 000	2018/10/15	2019/04/15							1		1	1		
2.2b	Expenditure	Finance	Insurance replacements	20 000	2018/10/15							1	1	1		100 000		
Ľ		Marketing	Marketing Stenage & Ballboards											_				20 000
2.39	Cornmunication &	Marketing	Spinish & Dincognus	70 000	2018/07/15	2018/09/15			70 000				T	1	1			
_	marketing	S S S S S S S S S S S S S S S S S S S	Calmera & priotographic equipment	90 000 2018/	2018/07/15	2018/10/15				000 06			1		1			
AE C		The same of the sa	Continuing the Control - Furniture & equipment	30 000 2018/	2018/07/15	2018/10/15				30,000		†	1	1				
4.ev		Admin	IT Equipment	350 000	350 000 2018/07/15	2019/05/15	Ī		1	ann ne	1	1		-			-	Γ

COMMUNAL SERVICES

Strategic Objective:

3.1 Provide & maintain facilities that make citizens feel at home.

			2010100														
Ë	Department	Project		Project Start	Project End	ľ	ľ	ľ	ľ		Capital Cashflow 2018/19	w 2018/19					
			Budget	Date	Date	07/2018	08/2018	8102/60	10/2018	11/2018	12/2018	01/2019	02/2019	03/2019	04/2019	05/2019	06/2010
	Amenities & I	Amenities & 19x3m Containers										╫	╫				2000/200
								_	_		_					•	
	Amenitles &	Amenities & Sportsground development & upgrading	350 000	2018/07/15	3019/10/15	1	1										_
	Amenities &	Amenities & Upgrade of Lyelstr, Ceres Sport facilities	-		CT INT INTO	†	1	100 000	250 000	7						$\dagger$	Ī
	Amenities & I	Amenities & Resurface netball courts	300 000	2018/10/15	3010/04/1E	†	Ī	†	1							T	T
	Amenities &	Amenities & Upgrade of facilities at Bella Vista sportgrounds (RSEP contribution)	s (RSEP contrib		CI /hn /CT07		1			-					300 000	t	T
Upgrading &		Amenities & Upgrading of sport facilities	300 000	2018/07/15	34/44/46	1	1							T		†	T
maintenance of		Amenities & Aircons Ceres Town Hall	500 000 3018/0		2010/17/13	1	1				300 000				T	1	T
facilities	Amenities &	Amenities & Replace 650 chairs Cares Town Hall	000	1	2018/11/12	1	1			200 000					Ť	t	
	Amenities &	Amenities & Replace floor Ceres Town Hall		Ť	1	1	1	1	1	-	<del> -</del>			Ť	T	†	T
	Amenities &	Amenities & Replace stage curtains Tulbagh Town Hall	100 000	2018/07/12	2010/40/46		1					-		t	T	$\dagger$	T
	Amenities &	Amenities & Upgrade of Koinonia Hall (RSEP Contribution)	т		CT/01/0707		1		100 000				-	†	T		1
	Amenities &	Amenities & New regional cemetery at Bella Vieta (DCD and all 1811)		†	1				_			l	t	†	†	†	1
	Amenities &	Amenitles & New regional cometery at Bella Vista	icribution)	†	†	1	1					l		Ť	†	†	T
	Libraries	Upgrade Wolseley Library		1										İ	†	1	1
	Waste	Op-Die-Bern Public toilets	000 004		2018/11/15				200 000	200 000			t	†	†		1
				2018/08/15	2020/02/15		-		-	50 000	-	t	t	000 000	†		
	Amenitles &	Amenitles & Bakkerbos paving of walkways (Phases 1-3)	120 000	2018/10/15	2020/02/15								$\dagger$	200 000	$\dagger$	250 000	1
	Amenities & Kruipspuite	Kruipspuite	İ	T	†	1	1	1					-		20 000	20 000	20 000
	Amenities & Brushcutters	Brushcutters	100 000	2018/07/15	2019/00/15	†	1		1						İ	$\dagger$	T
	Amenities & I Chainsaws	Chainsaws		27/15	2018/10/15	$\dagger$	$\dagger$	100 000	1	1							I
Environmenta	Amenities &	Amenities & IPlay equipment for parks	20 000 2018/0		2018/11/15			1	000 09						t		T
management	Amenities & I	Amenities & Mobile toilets	240,000		2010/14/01	$\dagger$				20 000		-	-	r	f		T
	Amenities & I	Amenities & Containers x 2		†	CT/TT/OTO	1	1	1	1	240 000					†		T
	Amenities & 11.3 Ton truck	1.3 Ton truck			$\dagger$	†	†	1	1	-				<del> </del>		+	T
	Amenities & Cherry picker	Cherry picker	500 000 2019/0	37/45	2010014014	1	1								t	†	T
	Amenities &	Amenities & Recreational space with landscaping & furniture in Novii Chris Hand	in Notali Chris		CI/II/II/		1	1	200 000			-	-	f			1
	Amenities & E	Amenities & Obtain new property, construction of pound	1 500 000 2		THE TOOM AS TO THE PROPERTY OF	Dution								<u> </u>	†	$\dagger$	T
				מדוו מווים	CT/20/0202						-		2000	t		1	

SOCIO-ECONOMIC SUPPORT

Strategic Objective:

4.1 Support the poor & vulnerable through programmes & policy 4.2 Create an enabling environment to attract investment & support local economy.

J			9				T		Ī			1		Ī			
		⊢	06/2019	-		_			L		-		_	L			
		1	05/2019														
		Out Mana	04/2019														
		02/2010	STATE OF A						647 609			000000	2 000 000			100 000	
	ľ	02/2819	2075					ĺ	200 000	ĺ		2000 0000	2 000				
w 2019 /10	-	01/2019			-				_	-		200 000		_			
Caraital Cachillow 2019/10	-	12/2018				1						500 000		-	_		
	  -	11/2018			92 000	l		200 000	200 000	-		1 000 000					
	F	10/2018			100 000	200	440 000					1 000 000 1 000 000	<del> </del>				_
	-	09/2018		ŀ		ľ		200 000				200 000		_			
	-	08/2018		-		-			t			1 000 000	-				-
	-	07/2018					1					200 000	-				
Toloct End		Date		2018/11/15	The state of the s	2018/10/15		021/07/12			1010/01/4F	CT/C0/ET0		_	019/03/15		
Project Start Project End	-	200				2018/07/15 2	2407070	ZU10/U1/12 ZUZ1/U2/15			010/04/15	7 (20/00/2			100 000 2018/07/15 2019/03/15		
2018/19 Pr	Burdoot			192 000   2018/07/15		770 000 77	1 943 540 1				9 000 000 000 000 000 000 000 000 000 0				100 000		-
			Oleve Farmer's Franchise Control of Control	rive rolest; Furniture for chalets	Records: Plant & Continuous	יייייייייייייייייייייייייייייייייייייי	Upgrade VanBreda bridge Ceres		Upgrade VanBreda bridge Ceres	t	I Neconstruction Piet Retiefstr. Tulbagh	t		Then In the second seco	cordin new property		
Department			Beente	ĺ	Resorts		Roads & SW		WS AS STORY	Dood Pen	MODE SESSION			Property			
Prygramme			2	-1		Lccal economic	demolopment			_		Utilizing	-ildinal/lealantan		property to	su aport growth	

## NON-FINANCIAL COMPONENT

## 5 YEAR SCORECARD

Municipal KPA	Præ-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2016/17	Target 2018/19	Target 2019/20	Target 2020/21	Yarget 2021/22	Target 2022/2
		TecDir1	N Expenditure on Maintenace Budget by Technical Grectorale	Technical	99%	99%	99%	99%	99%	99%
		Tectivit	ts Expenditure on Capital Budget by Technical Directorate	Pechnical	98%	96%	96%	96%	97%	97%
		TecWat21	Fercentage committence with drinking water quality standards.	Technical	300%	90%	98%	98%	90%	98%
		Fininc17	Number of outstanding void applications for water services expressed as a % of total number of billings for the service.	Finance	0%	43%	41%	<1%	ens.	<3%
	Sustainable provision &	Finincia	Number of outstanding valid applications for severings services expressed as a Ni of total number of billings for the service.	Finance	ON	<1%	43%	KOSC -	<1%	<1%
	maintenance of linsit infrastructure	Finthe29	Number of substanding valid applications for electricity services expressed as a % of total number of billings for the service.	Sittanule	0,05%	<:N	ds	- 416	42%	<1%
Essential Services		Fininc20	Number of outstanding used sophications for refuse collection services expressed as a % of small number of billings for the service.	finance	0%	43%	43%	asi	+2%	dN
		Tei:Wat20	Decrease unaccounted water focses.	Technical	ENL	18%	18%	18%	16%	Afric
		TecEIS7	Decrease unaccounted electricity	Yechnical	50%	10%	10%	1m+	10%	10%
		TecRo7	Kilometres of roads apgraded & rehabilitated	Tachrical	10.7	1	1	3	4	141
		Techir2	Number of subsidised serviced sites developed.	Technical	No Target	460	oa:	100	U	200
	Provide for the	TecWat22	Provide basic services - number of informal areas with sufficient communal water services points (tape).	Technical	3;	31	3.	1.41	2	(2)
	needs of informal settlements through improved	TecSan13	Provide basic sarvises - number of informal areas with sufficient communist sonitation services points (toilets).	Technical	8	3	3	3	ž	7
	services	TecRaf51	Improve basic services - number of informal sattlements receiving a door-to-door refuse collection and service.	Technical	ž.	a	3	3.	2	3
			Number of subcidised electricity connections establed	Technical	94	100	100	300	100	100

Municipal KPA	Pre-determine Objectives	Ref	Key Performance Indicator	Reportin Directora			Target 2019/20	Target 2020/21	Target 2021/22	Targe 2022/2
	Support Institutional Transformation Development	CorpHR13	Percentage budget spent on implementation of Workplace Skil Plan	ls Corporati	e 98%	96%	96%	96%	96%	96%
		CorpHR12	Report on percentage of people from employment equity target groups employed in the three highest levels of management in the municipality.	Corporate	75%	4 Quarterly Reports	4 Quarterly Reports	4 Quarterly Reports	4 Quarterly Reports	4 Quarte
		FinFAdm10	Financial viability expressed as Det Coverage ratio	Finance	39,7	90	90	90	90	90
		FinFAdm9	Financial viability expressed as Cos Coverage ratio	t- Finance	2,4	2,8	2,8	2,8	2,8	2,8
Governance		FinFAdm11	Financial viability expressed outstanding service debtors	Finance	54%	44%	42%	42%	42%	40%
	Ensure financial viability	FinDir3	Achieve an unqualified opinion of the Auditor-General on annual financial statements of the previous year	Finance	Unqualifie d	1	1	1	1	1
	Visionity	Fininc15	Increased revenue collection	Finance	95%	94%	94%	94%	95%	95%
		MM1	Percentage of budget spent on maintenance for the whole of the municipality	Municipal Manager	99%	99%	99%	99%	99%	99%
		MM2	Percentage spend of capital budget for the whole of the municipality	Municipal Manager	97%	96%	96%	96%	97%	97%
	To maintain and strengthen	MMIDP9	Number of IDP community meetings held	Municipal Manager	14	14	14	14	14	14
	relations with international- & inter- governmental partners as well	ComSoc49	Number of meetings with intergovernmental partners	Community	12	12	12	12	12	12
			Report on annual customer satisfaction survey on community facilities	Community	2,2	1 Report	1 Report	1 Report	1 Report	1 Report
ommunal Services	Provide & maintain facilities that make citizens feel at home		% Expenditure on Maintenace Budget by Community Directorate	Community	100%	99%	99%	99%	99%	99%
			% Expenditure on Capital Budget by Community Directorate	Community	96%	96%	96%	96%	97%	97%
		ComSoc41 s	Number of account holders subsidised through the nunicipality's Indigent Policy	Community	2521	2750	2700	2700	2500	2500
5	Support the poor	ComLed 5	The number of Jobs created hrough municipality's local sconomic development initiatives including capital projects.	Community	398	390	400	400	400	420
	& vulnerable through programmes &		lumber of social development programmes implemented	Community	22	20	20	20	20	20
Socio- onomic upport	policy		lumber of housing opportunities rovided per year	Community	200	100	100	100	100	100
ervices		ComHS15 N	umber of Rental Stock transferred	Community	65	50	60	60	70	70
-	Create an enabling lenvironment to attract	MMProp21 o	uarterly report on the alienation  f municipal properties to support  conomic growth.	Municipal Manager i	Phase 2 Implement	4	4	4	4	4
	Investment &	ComLed4 pl	uarterly report on the inplementation of strategies and anned actions as identified in the litzenberg LEO Strategy.	Community i	Phase 2 mplement	4	4	4	4	4

## 2018/19 QUARTERLY PROJECTIONS

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Target 2018/19	1st Quarter	2nd Quarter	3rd Quarter	4th Quarte
		TecDir1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	99%	25%	50%	75%	99%
		TecDir3	% Expenditure on Capital Budget by Technical Directorate	Technical	96%	15%	40%	60%	96%
		TecWat21	Percentage compliance with drinking water quality standards.	Technical	98%	98%	98%	98%	98%
		Fininc17	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
	Sustainable provision &	FinInc18	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
	maintenance of basic infrastructure	Fininc19	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
Essential		Fininc20	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
Services		TecWat20	Decrease unaccounted water losses.	Technical	18%	18%	18%	18%	18%
		TecEl37	Decrease unaccounted electricity losses.	Technical	10%	10%	10%	10%	10%
		TecRo7	Kilometres of roads upgraded & rehabilitated	Technical	3	0	0,5	1,5	3
		TecDir2	Number of subsidised serviced sites developed.	Technical	400	100	200	300	400
		lecwat22	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	3	3	3	3	3
	Provide for the needs of informal settlements through improved services	TecSan13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	3	3	3	3	3
		TecRef31	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technica!	3	3	3	3	3
			Number of subsidised electricity connections installed.	Technical	100	0	20	50	100

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Target 2018/19	1st Quarter	2nd Quarter	3rd Quarter	4th Quarte
	Support Institutional	CorpHR13	Percentage budget spent on implementation of Workplace Skills Plan	Corporate	96%	25%	50%	75%	96%
	Transformation & Development	CorpHR12	Report on percentage of people from employment equity target groups employed in the three highest levels of management in the municipality.	Corporate	4 Quarterly Reports	1	1	1	1
		FinFAdm10	Financial viability expressed as Debt-Coverage ratio	Finance	90	90	90	90	90
		FinFAdm9	Financial viability expressed as Cost Coverage ratio	Finance	2,8	2,8	2,8	2,8	2,8
	1	FinFAdm11	Financial viability expressed outstanding service debtors	Finance	44%	44%	44%	44%	44%
Governance	Ensure financial viability	FinDir3	Achieve an unqualified opinion of the Auditor-General on annual financial statements of the previous year.	Finance	1 Unqualified Report			1	
		FinInc15	Increased revenue collection	Finance	94%	94%	94%	94%	94%
		MM1	Percentage of budget spent on maintenance for the whole of the municipality.	Municipal Manager	99%	25%	50%	75%	99%
		MM2	Percentage spend of capital budget for the whole of the municipality	Municipal Manager	96%	15%	40%	60%	96%
	To maintain and strengthen relations	MMIDP9	Number of IDP community meetings held.	Municipal Manager	14		7		14
	with international- & inter-	ComSoc49	Number of meetings with inter- governmental partners.	Community	12	3	6	9	12
Communal	Provide & maintain facilities that make citizens feel at home		Report on annual customer satisfaction survey on community facilities	Community	1 Survey & 1 Analysis Report	1 Survey	1 Analysis Report		
Services			% Expenditure on Maintenance Budget by Community Directorate	Community	99%	25%	50%	75%	99%
	none	COMDITZ	% Expenditure on Capital Budget by Community Directorate	Community	96%	15%	40%	60%	96%
		ComSoc41	Number of account holders subsidised through the municipality's indigent Policy	Community	2750	2750	2750	2750	2750
	Support the poor & vulnerable through programmes &	ComLed8	The number of jobs created through municipality's local economic development initiatives including capital projects	Community	390	100	200	300	390
oclo-Economic		COMSOCAZI	Number of social development programmes implemented	Community	20	5	10	15	20
Support Services		COMHSIA	Number of housing opportunities provided per year	Community	100	0	20	50	100
V-171663			Number of Rental Stock transferred	Community	50	10	20	40	50
	environment to	MMProp21	Quarterly report on the alienation of municipal properties to support economic growth	Corporate	4 Progress Reports	1	1	1	1
į	support local economy.	ComLed4	Quarterly report on the mplementation of strategies and planned actions as identified in the Witzenberg LED Strategy.	Community	4 Progress Reports	1	1	1	1

## DEFINITIONS OF PERFORMANCE INDICATORS

Ref	Key Performance Indicator	Reporting Directorate	Definitions
TecDir1	% Expenditure on Maintenace Budget by Technical Directorate	Technical	Percentage reflecting year to date spend (including secondary cost) / maintenance budget of the Technical Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Only certain votes identified for calculation.
TecDir3	% Expenditure on Capital Budget by Technical Directorate	Technical	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the technical directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
TecWat21	Percentage compliance with drinking water quality standards	Technical	Measure of potable water sample pass rate according to the SANS 241 standard. Average of sample results. Only microbiological results of Escherichia Coli are considered in the measurement. Result should be less than 1 count per 100ml.
FinInc17	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for water services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator,
Fininc18	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	This Indicator reflects the number of outstanding valid applications (where down payment has been received) for sanitation services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator
Fininc19	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.		This indicator reflects the number of outstanding valid applications (where down payment has been received) for electricity services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
FinInc20	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for waste removal services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0,5%. Proxy measure for National Key Performance Indicator.
TecWat20	Decrease unaccounted water losses.	Technical	Unaccounted-for water (UFW) is the difference between the quantity of water supplied to the municipality's network and the metered quantity of water used by the customers. UFW has two components: (a) physical losses due to leakage from pipes, and (b) administrative losses due to illegal connections and under registration of water meters. The reduction of UFW is a crucial step to improve the financial health and to save scarce water resources.
lecti3/ I	Decrease unaccounted electricity losses.	Technical t	Unaccounted-for electricity (UFE) is the difference between the quantity of electricity supplied to the municipality's network and the metered quantity of electricity used by the customers. UFE has two components: (a) Technical losses due to ageing/inadequate networks, and (b) administrative or non-technical losses due to illegal connections and under registration of electricity meters. The reduction of UFE is a crucial step to improve the financial health.
Tecko/ I	Kilometres of roads upgraded & rehabilitated	Technical T	his indicator measures the kilometres of new roads constructed, roads upgraded & ehabilitated and resurfaced
lecuirz i	Number of subsidised serviced sites developed	Technical fo	h housing opportunity is incremental access to and or delivery of one of the ollowing Housing products: Incremental Housing which provides a serviced site with or without tenure.
ecWat22	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical p	his indicator reflects the number of informal areas with sufficient communal water ervice points. Sufficient are being defined as all households with access to water oints within 200 meters radius. Certain taps may however have been vandalised or emoved after provision. Proxy for National KPI
ecSan13	Provide basic services - number of nformal areas with sufficient communal sanitation services points (toilets).	Technical to	his indicator reflects the number of informal areas with sufficient communal anitation service points. Sufficient are being defined as all households with access to toilets within 200 meters radius. Certain toilets may however have been andalised or removed after provision. Proxy for National KPI.
ecRef31	mprove basic services - number of nformal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical to	his indicator reflects the number of informal settlements receiving a weekly door- door refuse removal collection service and on-going area cleaning (litter picking and illegal dumping removal). Proxy for National KPI.
	dumber of subsidised electricity connections installed	Technical in	ns indicator reflects the number of subsidised connections installed per annum in formal settlements and low cost housing/serviced sites projects. Proxy for ational KPI.

Ref	Key Performance Indicator	Reporting Directorate	Definitions
CorpHR13	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	A Workplace Skills Plan is a document that outlines the planned education, training and development interventions for the organisation. Its purpose is to formally plan and allocate the budget for appropriate training interventions which will address the needs arising out of Local Governments' Skills Sector Plan, the municipality's strategic requirements as contained in the IDP and the individual departmental staffing strategies and individual employees' PDP's. The WSP shall also take into account the Employment Equity Plan, ensuring incorporation of relevant developmental equity interventions into the plan. Kpi measures percentage expenditure of vote allocated towards training needs as arise from WSP.
CorpHR12	Report on percentage of people from employment equity target groups employed in the three highest levels of management in the municipality	Corporate	This indicator reports on the percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan. Quarterly report submitted to Municipal Manager. National Key Performance Indicator.
FinFAdm10	Financial viability expressed as Debt Coverage ratio	Finance	This indicator measures debt coverage as (total operating revenue — operating grants received) / debt service payments due within the year. This means the municipality is able to cover its debt service payments from operating revenue excluding grants number of times.
FinFAdm9	Financial viability expressed as Cost- Coverage ratio	Finance	This indicator measures. (available cash + investments) / monthly fixed operating expenditure. This indicates that with the available cash the municipality is able to pay its fixed operating expenditure for certain amount of months.
FinFAdm11	Financial viability expressed outstanding service debtors	Finance	These indicator measure service debtors to revenue (total outstanding service debtors / revenue received for services). This means that a % of revenue in the SFP is still outstanding as at year end.
FinDir3	Achieve an unqualified opinion of the Auditor-General on annual financial statements of the previous year	Finance	This indicator measures good governance and accounting practices and will be evaluated and considered by the Auditor General in determining his opinion. An unqualified audit opinion refers to the position where the auditor having completed his audit has no reservation as to the fairness of presentation of financial statements.
FinInc15	Increased revenue collection	Finance	This indicator reflects the percentage of revenue collected from service accounts delivered.
MM1	Percentage of budget spent on maintenance for the whole of the municipality	Municipal Manager	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the municipality in total. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Only certain votes identified for calculation.
MM2	Percentage spend of capital budget for the whole of the municipality	Municipal Manager	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
MMIDP9	Number of IDP community meetings held.	Municipal Manager	Bi-annual community meetings as per IDP Process Plan held in each of the 7 towns
ComSoc49	Number of meetings with intergovernmental partners	Community	Number of Inter-Governmental meetings attended
	Report on annual customer satisfaction survey on community facilities	Community	This indicator measures the implementation and analysis report of a community survey on community perception and satisfaction in respect of the access to and maintenance of certain community facilities
ComDirl I	% Expenditure on Maintenace Budget by Community Directorate	Community	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the Community Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Only certain votes identified for calculation.
COMPUTAL I	% Expenditure on Capital Budget by Community Directorate	Community	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the community directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.

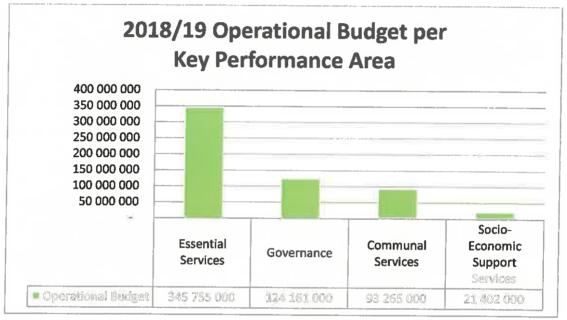
Ref	Key Performance Indicator	Reporting Directorate	Definitions
ComSoc41	Number of account holders subsidised through the municipality's Indigent Policy	Community	Refers to the number of account holders subsidised through the municipality's indigent Policy.
ComLed8	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	This indicator measures the number of work opportunities created through the expanded Public Works Programme (EPWP) and contracts for temporary workers and temporary workers employed through contractors on projects. Proxy for National KPI
ComSoc 42	Number of social development programmes implemented	Community	The indicator refers to the number of social developmental programmes implemented. Seven programmes have been identified and each programme will consist of a number of projects and interventions.
ComH\$14	Number of housing opportunities provided per year	Community	A housing opportunity is incremental access to and or delivery of one of the following Housing products: Practically completed Subsidy Housing which provides a minimum 40m² house.
ComHS15	Number of Rental Stock transferred	Community	Number of rental stock transferred to approved beneficiaries, using established criteria. Rental stock is being defined as subsidised houses constructed before 1994 (scheme houses) and leased by the municipality to identified and approved beneficiaries
MMProp21	Quarterly report on the alienation of municipal properties to support economic growth	Municipal Manager	Progress reports on the economic development support from the municipality through the alienation of strategic located municipal properties
ComLed4	Quarterly report on the implementation of strategies and planned actions as identified in the Witzenberg LED Strategy.	Community	Progress reports on the implementation of strategies and planned actions as identified in the Witzenberg LED Strategy

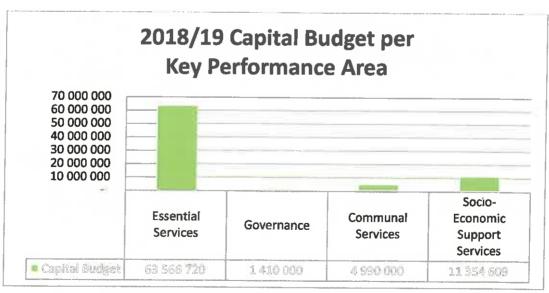
Çŧ

## **BUDGETARY ALIGNMENT WITH IDP**

## EXPENDITURE PER KEY PERFORMANCE AREA

2018/19 Budget linked to Key Performance Area		otal Budget	Operational Budget	Capital Budget
Essential Services		409 321 720	345 755 000	63 566 720
Governance		125 571 000	124 161 000	1 410 000
Communal Services		98 255 000	93 265 000	4 990 000
Socio-Economic Support Services		32 756 609	21 402 000	11 354 609
TOTAL	R	665 904 329	R 584 583 000	R 81 321 329





## **BUDGET PER STRATEGIC OBJECTIVE**

Key Performance Area	Strategic Objective	Operational Budget	Ca	Capital Budget	
	1.1 Sustainable provision & maintenance of basic infrastructure	R 345 755 000	R	23 191 181	
Essential Services	1.2 Provide for the needs of informal settlements through improved services		R	40 375 539	
	2.1 Support Institutional Transformation & Development	R 77 421 000	R	720 000	
	2.2 Ensure financial viability.	R 44 229 000	R	150 000	
Governance	2.3 To maintain and strengthen relations with international- & intergovernmental partners as well as the local community through the creation of participative structures.	R 2511000	R	540 000	
Communal Services	3.1 Provide & maintain facilities that make citizens feel at home.	R 93 265 000	R	4 990 000	
SOCIO-ECONOMIC	4.1 Support the poor & vulnerable through programmes & policy	R 19 186 000			
	4.2 Create an enabling environment to attract investment & support local economy.	R 2 215 000	R	11 354 609	

## THREE YEAR PROJECTED CAPITAL EXPENDITURE PER WARD

KEY PERFORMANCE AREA:

**ESSENTIAL SERVICES** 

Strategic Objective:

1.1 Sustainable provision & maintenance of basic infrastructure

	Programme	Department	Project	Ward	Funding Source	2018/19 Budget	2019/20 Budget	2020/21 Budget
		Electrical	MV Substation equipment	All	CRR	1 500 000	1 500 000	1 500 000
	1	Sanitation	Aerator replacement programme	All	CRR	750 000	500 000	
	ľ	Sanitation	Refurbishment of WWTW	All	CRR	600 000	600 000	
		Sanitation	Security upgrades at pumpstations & WWTW	All	CRR	450 000	250 000	450 000
Upgrading of bulk	Waste		All	Belgium	621 180	295 800		
	Waste	New material recovery facility/drop-off.	All	MIG		6 701 813	5 472 100	
1.14	infrastructure	Waste		All	CRR			
	annasu deture	Water	Op-Die-Berg Reservoir	8	MIG			
		Water	Tulbagh reservoir	9	MIG			
		Water	Security upgrades at pumpstations & WTW	All	CRR	450 000	350 000	1 200 000
		Water	Construction of Tulbagh storage dam	11	RBIG	8 260 870	16 931 304	
		Water	Upgrade Tierhokskloof bulk water pipeline, V	7	MIG			
		Electrical	Electrical network refurbishment	All	CRR		1 200 000	
		Electrical	Upgrade of MV cables	7	CRR	1 400 000		800 000
		Electrical	MV Network equipment	All	CRR	1 000 000	1 000 000	1 000 000
		Electrical	Upgrade of LV network cables	All	CRR	1 400 000	1 000 000	1 000 000
	Upgrade &	Electrical	Tools & Equipment	All	CRR	120 000	160 000	
	maintenance of	Electrical	Upgrade of streetlights	All	CRR	350 000	350 000	350 000
1.1b	network	Sanitation	Sewer network replacement programme	All	CRR	1 000 000	1 000 000	2 000 000
	infrastructure	Sanitation	Sewer pumps replacement programme	All .	CRR	200 000	200 000	200 000
	iiiii asa actore	Sanitation	Tools & Equipment	All	CRR	100 000	200 000	100 000
		Waste	Vehicle replacement programme	All	CRR	550 000	3 000 000	
		Water	Infrastructure management system	All	CRR	300 000	200 000	200 000
			Tools & Equipment	All	CRR	100 000	100 000	100 000
		Water	Water pipes & valves replacement programm	All	CRR	1 000 000	1 000 000	2 000 000
		Roads &sw	Upgrade of roads network	All	CRR		2 000 000	2 500 000
		Roads &sw	Upgrade of Tulbagh roads	11	CRR		3 000 000	4 500 000
		Roads &sw	Pedestrian route along Nduli/R46 (RSEP)	12	RSEP	434 783	434 783	
	Transport	Roads &sw	Upgrade pavement Vosstr: Retiefstr to edge	5	RSEP	1 304 348	1 304 348	
1.1c			of town (RSEP)	6	CRR		1 400 000	
	road maintenance	Roads &sw	Taxi facility for Ceres CBD (Bella Vista taxi's)	5	MIG		5 869 563	1 130 436
		Roads &sw		5	CRR		1 391 304	
			New Digger Loader	All	CRR	1 000 000		
		Roads &sw	Storm water infrastructure upgrading	All	CRR	300 000	450 000	450 000

Strategic Objective:

1.2 Provide for the needs of informal settlements through improved services

	Programme	Department	Project	Ward	Funding Source	2018/19 Budget	2019/20 Budget	2020/21 Budget
		Electrical	Vredebes internal electrical network	5	INEP	4 347 826	3 895 652	5 565 217
		Electrical	Vredebes Phase 1 streetlights	5	MIG	1 536 522		
		Roads &sw	Vredebes Phase F2 Internal Roads	5	IHHSDG	5 406 079		
ľ		Sanitation	Vredebes Phase F2 Internal Sanitation	5	IHHSDG	4 635 515		
		Roads &sw	Vredebes Phase F2 Internal Storm water	5	IHHSDG	2 648 866		
	Implementation of	Water	Vredebes Phase F2 Internal Water	5	IHHSDG	4 635 515		
	human settlement	Roads &sw	Nduli infill Internal Roads	12	IHHSDG		1 739 130	1 739 130
1.2a	plan (serviced	Sanitation	Nduli infill Internal Sanitation	12	IHHSDG		1 739 130	1 739 130
	sites)	Roads &sw	Nduli înfill Internal Storm water	12	IHHSDG		1 739 130	1 739 130
	sites)	Water	Nduli infill Internal Water	12	IHHSDG		1 739 130	1 739 130
		Roads &sw	Vredebes/Nduli intersection	5	MIG			9 533 117
		Roads &sw	Vredebes/DuToit intersection	. 5	MIG			
		Roads &sw	Vredebes Access Collector (Phase 2)	5	MIG	9 130 434		
		Roads &sw	Vredebes Access Collector	5	CRR		1	
		Roads &sw	Vredebes external storm water	5	MIG	8 034 782	3 391 441	

**GOVERNANCE** 

Strategic Objective:

- 2.1 Support Institutional Transformation & Development
- 2.2 Financial Viability
- 2.3 To maintain and strengthen relations with international- & intergovernmental partners as well as the local community through the creation of participative structures.

	Programme	Department	Project	Ward	Funding Source	2018/19 Budget	2019/20 Budget	2020/21 Budget
	Law enforcement	Traffic	Driving license test centre	3	CRR		330 000	363 000
2.1b	& traffic	Traffic	Fire Arms	3	CRR		165 000	181 500
	& trainc	Roads &sw	Traffic calming measures (speedhumps)	All	CRR	150 000	150 000	150 000
	1	Admin	Upgrade Council Chambers	3	CRR	400 000	100 000	
	ľ	Finance	Office equipment	All	CRR	30 000	30 000	
		Community	Office equipment	All	CRR	30 000	30 000	-
2.1d	Administration	Corporate	Office equipment	All	CRR	30 000	50 000	50 000
		Technical	Office equipment	All	CRR	30 000	30 000	-
		Mun Manage	Office equipment	All	CRR	30 000	30 000	-
		Mun Manage	Office equipment	All	MIG	20 000	20 000	20 000
2.1g	Disaster management & fire fighting	Fire Fighting	Equipment	All	CRR		200 000	200 000
2.2a	Income & debt management	Finance	IT Equipment	All	CRR	100 000		
2.2b	Expenditure management	Finance	Insurance replacements	All	CRR	50 000	50 000	
	Communication &	Marketing	Signage & Billboards	All	CRR	70 000	70 000	70 000
2.3a	marketing	Marketing	Camera & photographic equipment	All	CRR	90 000	22 000	20 000
	markeung	Communicati	Access Control - Furniture & equipment	3	CRR	30 000	100 000	30 000
2.3b	ICT	Admin	IT Equipment	All	CRR	350 000	550 000	600 000

KEY PERFORMANCE AREA:

**COMMUNAL SERVICES** 

Strategic Objective:

3.1 Provide & maintain facilities that make citizens feel at home.

	Programme	Department	Project	Ward	Funding Source	2018/19 Budget	2019/20 Budget	2020/21 Budget
		Amenities & I	3x3m Containers	All	CRR		500 000	300 000
		Amenities & I	Sportsground development & upgrading	All	CRR	350 000	350 000	400 000
		Amenities & I	Upgrade of Lyelstr, Ceres Sport facilities	3	MIG		3 098 922	
	1	Amenitles & F	Resurface netball courts	All	CRR	300 000	300 000	300 000
	1	Amenities & f	Upgrade of facilities at Bella Vista sportgrour	4	CRR		100 000	
		Amenities & I	Upgrading of sport facilities	All	Prov Gov	300 000		
3.1a	Upgrading &	Amenities & F	Aircons Ceres Town Hall	3	CRR	500 000	-	
	maintenance of	Amenities & f	Replace 650 chairs Ceres Town Hall	3	CRR		500 000	
	facilities	Amenities & F	Replace floor Ceres Town Hall	3	CRR		1 600 000	· ·
		Amenities & f	Replace stage curtains Tulbagh Town Hali	11	CRR	100 000		
		Amenities & f	Upgrade of Koinonia Hall (RSEP Contribution)	4	CRR		50 000	200 000
		Amenities & F	New regional cemetery at Bella Vista (RSEP c	6	CRR		200 000	200 000
		Amenitles & F	New regional cemetery at Bella Vista	6	MIG			4 956 522
		Libraries	Upgrade Wolseley Library	7	Prov Gov	400 000		
		Waste	Op-Die-Berg Public toilets	8	CRR	500 000	700 000	200 000
			Akkerbos paving of walkways (Phases 1-3)	3	CRR	120 000	120 000	
		Amenities & F		All	CRR		90 000	
		Amenities & F		All	CRR	100 000	100 000	
		Amenities & F		ΙΙΑ	CRR	60 000	70 000	
	Environmental	Amenities & F	Play equipment for parks	All	CRR	20 000		
3.1b		Amenities & F	Mobile toilets	All	CRR	240 000	-	
	management	Amenities & F	Containers x 2	All	CRR		40 000	
		Amenities & F	1.3 Ton truck	All	CRR		350 000	
		Amenities & f	Cherry picker	All	CRR	500 000	-	
		Amenities & F	Recreational space with landscaping & furnit	12	CRR			100 000
		Amenities & F	Obtain new property, construction of pound	11	CRR	1 500 000	1 590 000	1 685 400

SOCIO-ECONOMIC SUPPORT

Strategic Objective:

4.1 Support the poor & vulnerable through programmes & policy

4.2 Create an enabling environment to attract investment & support local economy.

	Programme	Department	Project	Ward	Funding Source	2018/19 Budget	2019/20 Budget	2020/21 Budget
		Resorts	Pine Forest: Furniture for chalets	3	CRR	192 000		215 732
	Local economic	Resorts	Resorts: Plant & Equipment	3	CRR	220 000		
4.2a	development	Roads &sw	Upgrade VanBreda bridge Ceres	3	Transport	1 842 609	12 173 913	2 608 696
	development	Roads &sw	Upgrade VanBreda bridge Ceres	3	CRR			4 000 000
		Roads &sw	Reconstruction Piet Retiefstr, Tulbagh	11	CRR	9 000 000		
4.2b	Utilizing municipal/public property to support growth	Property	Obtain new property		CRR	100 000		