

WITZENBERG MUNICIPALITY

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN (REVISED)

REVISED
2017/2018

A Municipality that cares for the community, creating growth
& opportunity.

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INTRODUCTION AND OVERVIEW

1.1 PURPOSE OF THE REPORT

Witzenberg Municipality's Service Delivery & Budget Implementation Plan (SDBIP) gives practical effect to our Integrated Development Plan (IDP) & Budget. The strategic objectives in the 2017/18 IDP are broken down into key performance indicators and targets in order to enable the community, council & administration to determine performance of the IDP.

This mid-year review adjustment to the SDBIP has been undertaken with a view to ensure proper alignment with the objectives of the IDP and the adjusted 2017/18 Budget.

Section 54 (1) c of the Municipal Finance & Management Act determines the following:

*"54(1) On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—
(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;"*

The following aspects were considered with the adjustment of targets in the 2017/18 SDBIP:

- 2016/17 Annual Report
- Comments from Internal Audit on the sequence of reporting
- Adjustment on the 2017/18 capital & operational budget
- Quarterly- & Mid-year SDBIP reports

The Witzenberg Council approved the revision of non-financial key performance indicators and targets (Section 54 (1)) as per item 8.1.7 of the Council Meeting held on the 28th of February 2018.

The Top Layer of the SDBIP is made up of the following components:

- ❑ One year detailed plan, with a three-year capital plan
- ❑ The necessary components includes:
 - ⇒ Monthly projection of revenue to be collected for each Source (*Expected Revenue to be collected*)
 - ⇒ Monthly projects of expenditure (operating and capital) and revenue for each vote (*S71 format*)
 - ⇒ Quarterly projects of Services Delivery Targets and performance indicators for each vote. (*Non financial measurable performance objectives in the form of targets and indicators. Level and standard of service being provided to the community*)
 - ⇒ Detailed capital works plan broken down by ward over three year

1.2 LEGISLATIVE FRAMEWORK AND GENERAL INFORMATION PERTAINING TO THE SDBIP

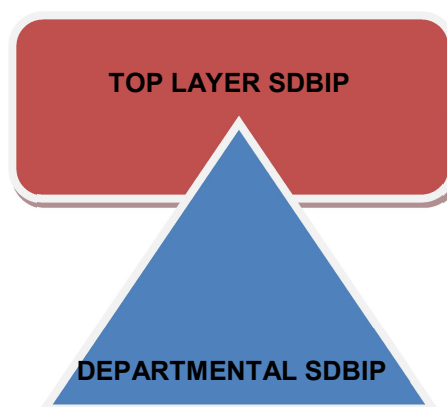
The Municipal Finance Management Act No. 56 of 2003 (MFMA) and National Treasury MFMA Circular No. 13 requires that municipalities must prepare a service delivery budget implementation plan (SDBIP) indicating how the budget and the strategic objectives of Council will be implemented. The SDBIP is prepared in terms of Section 53(1)(c)(ii) of the Municipal Finance Management (MFMA), National Treasury MFMA Circular No. 13 and the Budgeting and Reporting Regulation.

The SDBIP serves as a “contract” between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration in the applicable financial year. It provides the link between the mayor, the council (executive) and the administration, and facilitates the process for holding management accountable for its performance. It is therefore a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community to monitor the municipality’s performance on a quarterly basis. The SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the implementation of the budget, the execution of projects, the performance of senior management and the achievement of the strategic objectives set by council.

The SDBIP sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services with the inputs and financial resources that will be utilized. The SDBIP will determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. Expenditure information (for capital projects and services) per municipal ward is provided so that each output can be broken down per ward, where it is possible to support ward councillors to provide feedback to their communities on progress with service delivery.

As mentioned before, it is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the mayor and municipal manager to be pro-active and take remedial steps if necessary in the event of poor performance.

The SDBIP is a layered plan that consists of a top layer and a supporting layer namely the departmental SDBIP.



TOP LAYER SDBIP (MUNICIPAL SCORECARD)

Circular 13, as well as the municipal budget and reporting regulations prescribe the submission of a Top Layer SDBIP, which is focused on outcomes, to the Mayor with the budget. The Top Layer SDBIP contains the consolidated service delivery targets and in-year deadlines, and links such targets to top management. Only the Top Layer SDBIP will be made public and tabled before the council. The Top Layer SDBIP should also include per ward information, particularly for key expenditure items on capital projects and service delivery. This will enable each ward councillor and ward committee to oversee service delivery in their particular ward. The Top Layer SDBIP and its targets cannot be revised without notifying the council, and if changes are made in service delivery targets and performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1)(c) of MFMA). Council approval is necessary to ensure that the mayor or municipal manager do not revise service delivery targets downwards in the event where there is poor performance.

The Top Layer of the SDBIP must be submitted for approval to the Mayor within 14 days after the approval of the budget. The Top Layer SDBIP must be approved by the Mayor within 28 days after the budget has been approved to ensure compliance with the above-mentioned legislation and published on the municipal website.

DEPARTMENTAL SDBIP

A detailed departmental SDBIP, which is focused on operational performance, will be prepared for each municipal department. This SDBIP provides more detail on each output for which top management is responsible. The Top Layer SDBIP is therefore the summary of all the departmental SDBIP's.

The Departmental SDBIP must provide the following information:

- ☐ Purpose (Objectives)
- ☐ Service Delivery description
- ☐ Measurable Performance objectives
- ☐ List of capital projects per Ward
- ☐ Resources utilized (inputs)

FACTORS CONSIDERED FOR THE COMPILATION OF THE TOP LAYER SDBIP

The IDP is considered as the 5-year strategic plan for the municipality and therefore provides an outline of Witzenberg Municipality's vision, mission, objectives and operational and service delivery indicators that are realistic and attainable.

The Top Layer SDBIP was drafted through a one on one consultation with the Municipal Manager and all the directors. After the completion of the draft Top Layer SDBIP, the Municipal Manager had one on one session's with his directors to finalise the Top Layer SDBIP. One on one session's will be held with the heads of Departments to discuss and draft the Departmental SDBIP which would serve

as the portfolio of evidence for the TOP Layer SDBIP. The following were considered during the development of the SDBIP:

- Alignment with the IDP, National KPA's, Municipal KPA's and IDP objectives
- Alignment with the budget
- Oversight Committee Report on the Annual Report of 2015/16
- The risks identified by the Internal Auditor during the municipal risk analysis
- Areas to be addressed and root causes of the Auditor-General management letter COMAFS as well as the risks identified during the audit

SECTION 54(1) – SUBMISSION TO THE MAYOR

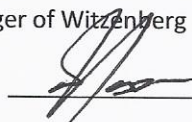
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(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;"

Print Name D NASSON

Municipal Manager of Witzenberg Municipality

Signature



Date

2018/02/28

SECTION 54(1) – APPROVAL BY THE MAYOR

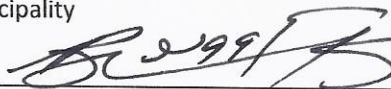
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(c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;"

Print Name B Klaasen

Mayor of Witzenberg Municipality

Signature



Date

2018/02/28

STRATEGIC MAP

<i>WITZENBERG MUNICIPALITY: STRATEGIC MAP 2017/18</i>					
Vision	Mission	Municipal KPA		Pre-determined Objectives	
A municipality that cares for its community, creating growth and opportunities.	<p>The Witzenberg Municipality is committed to improve the quality of life of its community by:</p> <ul style="list-style-type: none"> - Providing & maintaining affordable services - Promoting Social & Economic Development - The effective & efficient use of resources - Effective stakeholder & community participation. 	1	Essential Services	1,1	Sustainable provision & maintenance of basic infrastructure
				1,2	Provide for the needs of informal settlements through improved services
		2	Governance	2,1	Support Institutional Transformation & Development
				2,2	Ensure financial viability.
				2,3	To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.
		3	Communal Services	3,1	Provide & maintain facilities that make citizens feel at home.
		4	Socio-Economic Support Services	4,1	Support the poor & vulnerable through programmes & policy
				4,2	Create an enabling environment to attract investment & support local economy.

FINANCIAL COMPONENT

COMPONENT 1 – MONTHLY REVENUE BY SOURCE R'000

Monthly Revenue By Source	July	August	September	October	November	December	January	February	March	April	May	June
Property rates	32 001	1 950	1 928	1 981	2 111	3 888	4 142	3 998	3 207	3 207	3 207	3 207
Service charges - electricity revenue	19 627	18 788	17 779	15 556	15 194	16 230	16 518	18 351	20 878	21 172	19 750	19 164
Service charges - water revenue	4 123	2 700	2 082	3 003	2 952	3 547	3 895	3 398	4 029	3 723	4 085	3 550
Service charges - sanitation revenue	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744
Service charges - refuse revenue	1 807	1 807	1 807	1 807	1 807	1 807	1 807	1 807	1 807	1 807	1 807	1 807
Interest, Dividends and Rent	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769	1 769
Fines, penalties and forfeits	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222	1 222
Licences and permits	13	13	13	13	13	13	13	13	13	13	13	13
Agency services	385	385	385	385	385	385	385	385	385	385	385	385
Transfers and subsidies	6 908	6 908	19 738	6 908	6 908	19 738	6 908	6 908	19 738	6 908	6 908	19 826
Other revenue	825	825	1 527	825	825	1 527	825	825	1 527	825	825	1 526
TOTAL	70 425	38 112	49 996	35 214	34 931	51 871	39 228	40 420	56 319	42 775	41 715	54 214

COMPONENT 2 – MONTHLY OPERATING EXPENDITURE BY VOTE R'000

Monthly Expenditure By Type	July	August	September	October	November	December	January	February	March	April	May	June
Employee related costs	13 511	13 511	13 511	13 511	13 511	13 512	13 511	13 511	13 511	13 511	13 511	13 524
Remuneration of councillors	840	840	840	840	840	840	840	840	840	840	840	840
Debt Impairment	2 258	2 258	2 258	2 258	2 258	2 258	2 258	2 258	2 258	2 258	2 258	-52 742
Depreciation & asset impairment	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837	3 837
Finance charges	300	300	305	300	300	329	300	300	305	300	300	329
Bulk purchases	19 974	19 058	11 592	11 003	11 389	11 118	13 670	16 110	18 394	15 250	15 706	19 711
Other materials	1 514	1 514	1 701	1 514	1 514	1 714	1 514	1 514	1 701	1 514	1 514	1 816
Contracted services	2 895	2 895	4 448	2 895	2 895	5 133	2 895	2 895	4 448	2 895	2 471	6 138
Transfers and subsidies	47	47	4 157	47	47	4 182	47	47	4 157	47	47	4 192
Other expenditure	3 280	3 280	3 509	3 280	3 280	4 492	3 280	3 280	3 509	3 280	3 280	65 518
TOTAL	48 456	47 540	46 160	39 486	39 871	47 415	42 153	44 592	52 961	43 733	43 764	63 163

COMPONENT 3 – MONTHLY CAPITAL EXPENDITURE

KEY PERFORMANCE AREA:	ESSENTIAL SERVICES
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Strategic Objective: 1.1 Sustainable provision & maintenance of basic infrastructure

Programme	Program/Project description	Funding	Budget Year 2017/18 (adjusted)	Project Start Date	Project End Date	Planned Cashflows for 2017/18												
						Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18	
1.1a Upgrading of bulk resources & infrastructure	Vredebes External Stormwater	MIG																
	Vredebes Bulk Sanitation Rising Main	MIG	6 674 412							1 000 000	752 753	800 000	700 000	250 000	750 000	2 421 659		
		IHSDG	2 711 736	2017/06/01	2018/08/15										976 028	1 735 708		
	Refurbishment WWTW	CRR																
	Aerator replacement programme	CRR	850 000	2017/06/01	2017/11/15			300 000	200 000	350 000								
	Ceres: Bella Vista New Bulk Water (reservoir & pipe)	CRR	5 050 000	2017/03/15	2017/11/15					500 000					1 000 000	1 000 000	2 000 000	550 000
		MIG	4 191 042	2017/03/15	2017/11/15		640 018	750 000	750 000	302 458			500 000			1 000 000		248 56
	Drought Relief - boreholes at Tulbagh		462 350	2018/01/15	2018/05/25													
	Morrisdale Park Boreholes		210 000	2018/01/15	2018/05/25													
	Tulbagh Dam	RBIG																
		MIG	6 796 321				1 000 000	750 000	1 000 000	1 000 000	1 000 000	1 000 000	685 388	360 933				
	Vredebes Bulk Water Supply (Nduli reservoir)	IHSDG	4 305 807	2017/03/15	2018/02/15							1 655 551	1 000 000	1 000 000	650 256			
		CRR	650 000														650 000	
Op-Die-Berg Reservoir	MIG																	
	CRR	438 596							438 596									
Transfer stations and related infrastructure and studies	MIG		2017/06/01	2020/05/15														
	Belgium	239 812								239 812								
1.1b Upgrade & maintenance of network infrastructure	Electrical Network Refurbishment	CRR																
	11 Kv Ring Supply	CRR	500 000	2017/06/01	2017/10/15			200 000	300 000									
	Tools & Equipment	CRR	500 000	2017/07/01	2018/02/25			200 000					300 000					
	Fencing Wolsley Stores	CRR	100 000	2018/01/15	2018/05/25													
	Power Factor Correction	CRR	-															
	Retief RMU to Station road - cable upgrade 35mm to 70mm	CRR	-															
	Montana to Eerste Laan to Arend - Replace XLPE cable	CRR	-															
	Tools & Equipment	CRR	37 000	2017/08/01	2017/10/15				37 000									
	Sewer Pumps-replacement	CRR	200 000	2017/08/01	2017/10/15			100 000	100 000									
	Sewer Network Replacement	CRR	1 000 000	2017/07/01	2018/03/15			100 000	200 000	200 000	100 000	100 000	200 000	100 000				
	Tools & Equipment	CRR	100 000	2017/08/01	2017/10/15				100 000									
	Security upgrades	CRR	550 000	2017/07/01	2017/11/15				200 000	350 000								
	Vehicle Replacement Programme	ANN	2 626 408	2017/07/01	2018/02/15								2 626 408					
	Infrastructure Management Syst	CRR	250 000	2017/07/01	2017/11/15					250 000								
	Telemetric Systems	CRR	150 000	2017/07/01	2017/11/15					150 000								
	Network- Water Pipes & Valve Replacement	CRR	1 000 000	2017/07/01	2018/03/15			200 000		200 000		100 000	200 000	300 000				
	Tools & Equipment- New	CRR	100 000	2017/08/01	2017/10/15				100 000									
	Security upgrades	CRR																
1.1c Transport management & road maintenance	Network - Storm Water Upgrading	CRR	220 000	2017/07/15	2017/04/15				50 000				50 000		120 000			
	Traffic Calming	CRR	150 000	2017/08/01	2017/11/15			75 000		75 000								
	Vehicle Replacement Programme	ANN	400 000	2017/07/01	2017/11/15					400 000								
	Network Street	CRR																
	New taxi facility at the corner of Vos and Orange Street (excluding purchase price of property)	MIG	-															
	Upgrading Van Breda Bridge Ceres contribution	CRR	-															

Strategic Objective: 1.2 Provide for the needs of informal settlements through improved services

Programme	Program/Project description	Funding	Budget Year 2017/18 (adjusted)	Project Start Date	Project End Date	Planned Cashflows for 2017/18											
						Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
1.2a Implementation of human settlement plan (serviced sites)	Electrical Network Housing Project	INEP															
	Electrical Network Housing Project (Own contribution)	CRR	100 000	2018/03/15	2018/05/15									100 000			
	Housing Projects Streetlights	CRR	350 000	2017/07/01	2017/11/15							100 000	75 000	175 000			
	Housing Projects Streetlights	MIG															
	Vredebes Housing Sanitation (Internal network Phase 2)	IHSDG	1 788 868	2017/07/01	2018/03/15										1 000 000	788 868	
	Vredebes Housing Stormwater	IHSDG	1 788 868	2017/07/01	2018/03/15										1 000 000	788 868	
	Vredebes Housing Roads	IHSDG	1 788 868	2017/07/01	2018/03/15										1 000 000	788 868	
	Vredebes/Nduli Intersection	MIG															
	Vredebes Acces Collector	MIG	2 273 367	2017/04/15	2017/11/15	500 000	500 000	500 000	773 367								
	Vredebes Housing Water	IHSDG	1 788 868	2017/07/01	2018/03/15										1 000 000	788 868	

KEY PERFORMANCE AREA: GOVERNANCE

Strategic Objective: 2.1 Support Institutional Transformation & Development
2.2 Financial Viability
2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.

Programme	Program/Project description	Funding	Budget Year 2017/18 (adjusted)	Project Start Date	Project End Date	Planned Cashflows for 2017/18											
						Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
2.1b Law enforcement & traffic	Traffic test centre		2 017 749														
	Fire Arms	CRR	100 000	2017/08/15	2017/11/15					100 000							
2.1d Administration	Upgrade Council chambers	CRR	1 000 000	2017/07/01	2018/02/15		200 000			400 000			400 000				
	Office Equipment	CRR	150 000	2017/08/15	2018/03/15					75 000			75 000				
	Access Control - Furniture and Equipment	CRR	250 000	2017/08/01	2017/11/15												
	Office Equipment	CRR	30 000	2017/08/15	2017/10/15				30 000								
	Office Equipment		30 000														
	Office Equipment		120 000														
	Office Equipment	CRR	30 000	2017/08/15	2017/10/15				30 000								
Office Equipment	MIG	11 349	2017/08/15	2018/03/15										11 349			
2.1g Disaster Management & Firefighting	Vehicle Replacement Programme	ANN	500 000	2017/10/15	2018/03/15										500 000		
2.2a Income & debt management	Insurance Replacements	CRR	240 000	2017/07/01	2018/06/15												240 000
	Office Equipment	CRR	87 719	2017/08/15	2017/10/15				30 000					57 719			
	It Equipment	CRR	100 000	2017/08/15	2017/10/15				100 000								
2.3a Communication & marketing	Signage & Billboards	CRR	300 000	2017/08/15	2018/03/15								300 000				
	Camera and photographic equipment	CRR	22 000	2017/08/15	2017/10/15				22 000								
	Office Equipment	CRR															
2.3b Integrated communication technology	It Equipment	CRR	300 000	2017/08/15	2017/10/15				300 000								

KEY PERFORMANCE AREA: COMMUNAL SERVICES

Strategic Objective: 3.1 Provide & maintain facilities that make citizens feel at home.

Programme	Program/Project description	Funding	Budget Year 2017/18 (adjusted)	Project Start Date	Project End Date	Planned Cashflows for 2017/18											
						Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
3.1a Upgrading & maintenance of facilities	Eiland swimming pool (Refibreglass)	CRR	620 000	2017/07/01	2017/11/15	100 000	150 000	200 000	170 000								
	Ceres Town Hall floor replacement	CRR															
	Container 3m x 3m	CRR	30 296	2017/07/15	2017/11/15					20 000				10 296			
	Equipment: Vacuum cleaners, buff	CRR	51 946	2017/07/15	2017/12/15						30 000			21 946			
	Buffmachine for Witzenville Hall	CRR	24 354	2017/07/15	2017/11/15					24 354							
	Bella Vista Hall: Stage curtains	CRR	103 700	2017/07/15	2017/11/15					103 700							
	Upgrade Montana Hall, Wolseley	CRR	200 000	2017/08/15	2018/03/15									200 000			
	Ceres Townhall replace 605 chairs	CRR															
	Tulbagh Townhall Stage curtains	CRR	-														
	Ceres Town Hall Gasheaters	CRR	19 704	2017/06/01	2017/08/15		19 704										
	Ceres Town Hall Aircon	CRR	-														
	Op-Die-Berg Hall	CRR	7 939														
	Tulbagh Town Hall upgrade	CRR	25 000	2017/08/15	2018/02/15								25 000				
	Hamlet Town Hall upgrade	CRR	80 000	2017/08/15	2017/12/15						80 000						
	Procurement of land for animal pound	CRR															
	Plant & Equipment	CRR	50 000	2017/08/15	2018/04/15										50 000		
	Irrigation - kruipspuiter	CRR	85 000	2017/08/15	2018/02/15								85 000				
	Waterpump	CRR	50 000	2017/08/15	2018/03/15									50 000			
	Brushcutters	CRR	100 000	2017/08/15	2018/03/15						50 000			50 000			
	Chainsaws	CRR	50 000	2017/08/15	2018/02/15								50 000				
	Morrisdale Park Equipment	CRR	90 000														
	Blower mower	CRR	55 000	2017/08/15	2017/11/15					55 000							
	Soccernets	CRR	30 000	2017/08/15	2018/02/15								30 000				
	Fencing garveyards	CRR	60 000	2017/08/15	2018/02/15								60 000				
	Equipment for Vredebes sportfields	CRR	-														
	Irrigation equipment draglines & pipes	CRR	30 000	2017/08/15	2018/02/15								30 000				
	Irrigation equipment	CRR	50 000	2017/08/15	2018/03/15									50 000			
	Play equipment for playparks	CRR	20 000	2017/08/15	2018/02/15								20 000				
	Slasher x 2	CRR	80 000	2017/08/15	2017/11/15					80 000							
	Mobile toilets	CRR	50 000	2017/08/15	2018/02/15								50 000				
	Containers x 2	CRR	-														
	1.3 ton Truck	CRR	-														
	Floodlights at Pine Valley sport field	CRR	189 053	2017/08/15	2018/02/15							75 000	55 000	59 053			
	Cherry picker for tree pruning	CRR	-														
	Electricity at Op-Die-Berg sport facilities	CRR	100 000	2017/07/15	2018/03/15								50 000	50 000			
	Pavement of walkways at Akkerbos	CRR															
	Resurface netball courts at Ceres, Bella Vista & Wolseley	CRR	240 947	2017/07/15	2017/12/15				100 000	100 000	40 947						
	Op-Die-Berg Public Toilets	CRR	20 000	2018/02/15/	2018/03/15									20 000			

KEY PERFORMANCE AREA: **SOCIO-ECONOMIC SUPPORT**

Strategic Objective: *4.1 Support the poor & vulnerable through programmes & policy*
4.2 Create an enabling environment to attract investment & support local economy.

Programme	Program/Project description	Funding	Budget Year 2017/18 (adjusted)	Project Start Date	Project End Date	Planned Cashflows for 2017/18											
						Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
4.1a Social development programmes	Fencing Maple Park	CRR	200 000	2017/07/15	2017/10/15								200 000				
4.2a Local economic development	Skoonvlei Economic Hub	CRR	20 000	2018/02/15/	2018/03/15									20 000			
	Replacement outdated switchgear and RMU's	CRR	1 000 000	2017/07/01	2018/03/25							300 000	300 000	400 000			
	Furniture & Equipment	CRR	202 461	2017/07/15	2017/11/15			100 000	102 461								
	Wardrobes chalets	CRR	220 000	2018/01/15	2018/05/25										220 000		
	Furniture & Equipment for chalets		60 000	2018/01/15	2018/05/25												
	Fencing Pine Forest	CRR	20 000	2018/02/15/	2018/03/15									20 000			
	Rehabilitation - streets, Tulbagh	CRR	4 200 000	2017/07/01	2018/03/15		100 000			100 000			500 000	500 000	1 000 000	1 000 000	1 000 000

NON-FINANCIAL COMPONENT

5 YEAR SCORECARD

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Target 2017/18	Target 2018/19	Target 2019/20	Target 2020/21	Target 2021/22
Essential Services	Sustainable provision & maintenance of basic infrastructure	TecDir1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	99%	99%	99%	99%	99%
		TecDir3	% Expenditure on Capital Budget by Technical Directorate	Technical	96%	96%	96%	97%	97%
		TecWat21	Percentage compliance with drinking water quality standards.	Technical	98%	98%	98%	98%	98%
		FinInc17	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
		FinInc18	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
		FinInc19	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
		FinInc20	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
		TecWat20	Decrease unaccounted water losses.	Technical	18%	16%	14%	14%	14%
		TecEl37	Decrease unaccounted electricity losses.	Technical	10%	8%	8%	8%	8%
		TecRo7	Kilometres of roads upgraded & rehabilitated	Technical	3	3	3	4	4
	Provide for the needs of informal settlements through improved services	TecDir2	Number of subsidised serviced sites developed.	Technical	100	200	0	0	200
		TecWat22	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	3	3	3	2	2
		TecSan13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	3	3	3	2	2
		TecRef31	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	3	3	3	2	2
		TecEl36	Number of subsidised electricity connections installed.	Technical	200	100	400	200	200
Governance	Support Institutional Transformation & Development	CorpHR13	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	96%	96%	97%	98%	99%
		CorpHR12	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	4 Quarterly Reports	75%	80%	80%	85%
	Ensure financial viability.	FinFAdm10	Financial viability expressed as Debt-Coverage ratio	Finance	90	30	30	30	30
		FinFAdm9	Financial viability expressed as Cost-Coverage ratio	Finance	2,8	2,8	2,8	2,8	2,8
		FinFAdm11	Financial viability expressed outstanding service debtors	Finance	44%	42%	42%	42%	40%
		FinDir3	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified
		FinInc15	Increased revenue collection	Finance	95%	95%	96%	96%	97%
		MM1	Percentage of budget spent on maintenance for the whole of the municipality.	Municipal Manager	99%	99%	99%	99%	99%
		MM2	Percentage spend of capital budget for the whole of the municipality.	Municipal Manager	96%	96%	96%	97%	97%
	To maintain and strengthen relations with international & inter-governmental partners as well as the local	MMIDP9	Number of IDP community meetings held.	Municipal Manager	14	14	14	14	14
		ComSoc49	Number of meetings with inter-governmental partners.	Community	12	12	12	12	12

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Target 2017/18	Target 2018/19	Target 2019/20	Target 2020/21	Target 2021/22
Communal Services	Provide & maintain facilities that make citizens feel at home.	ComAm34	Customer satisfaction survey (Score 1-5) - community facilities.	Community	1 Survey	2,5	3	3	4
		ComDir1	% Expenditure on Maintenance Budget by Community Directorate	Community	99%	99%	99%	99%	99%
		ComDir2	% Expenditure on Capital Budget by Community Directorate	Community	96%	96%	96%	97%	97%
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	ComSoc41	Number of account holders subsidised through the municipality's indigent Policy	Community	3000	2700	2700	2500	2500
		ComLed8	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	390	400	400	400	420
		ComSoc 42	Number of social development programmes implemented	Community	20	20	20	20	20
		ComHS14	Number of housing opportunities provided per year.	Community	107	100	400	200	200
		ComHS15	Number of Rental Stock transferred	Community	60	70	80	90	100
	Create an enabling environment to attract investment & support local economy.	MMProp21	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Municipal Manager	Phase 4 implement	Phase 5 implement	Phase 6 implement	Review of Plan	Phase 1 Implemented
		ComLed4	Compile & Implementation of LED Strategy	Community	Review of Plan	Phase 1 implement	Phase 2 implement	Review of Plan	Phase 1 Implemented

2017/18 QUARTERLY PROJECTIONS

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Target 2017/18	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Essential Services	Sustainable provision & maintenance of basic infrastructure	TecDir1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	99%	25%	50%	75%	99%
		TecDir3	% Expenditure on Capital Budget by Technical Directorate	Technical	96%	10%	40%	60%	96%
		TecWat21	Percentage compliance with drinking water quality standards.	Technical	98%	98%	98%	98%	98%
		FinInc17	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
		FinInc18	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
		FinInc19	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
		FinInc20	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	<1%	<1%	<1%	<1%	<1%
		TecWat20	Decrease unaccounted water losses.	Technical	18%	18%	18%	18%	18%
		TecEl37	Decrease unaccounted electricity losses.	Technical	10%	8%	8%	10%	10%
		TecRo7	Kilometres of roads upgraded & rehabilitated	Technical	3	0	0,5	1,5	3
	Provide for the needs of informal settlements through improved services	TecDir2	Number of subsidised serviced sites developed.	Technical	100	0	0	0	100
		TecWat22	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	3	3	3	3	3
		TecSan13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	3	3	3	3	3
		TecRef31	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	3	3	3	3	3
		TecEl36	Number of subsidised electricity connections installed.	Technical	200	0	150	150	200
Governance	Support Institutional Transformation & Development	CorpHR13	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	96%	25%	50%	75%	96%
		CorpHR12	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	4 Quarterly Reports	1 Quarterly Report	1 Quarterly Report	1 Quarterly Report	1 Quarterly Report
	Ensure financial viability.	FinFAdm10	Financial viability expressed as Debt-Coverage ratio	Finance	90	30	30	90	90
		FinFAdm9	Financial viability expressed as Cost-Coverage ratio	Finance	2,8	2,8	2,8	2,8	2,8
		FinFAdm11	Financial viability expressed outstanding service debtors	Finance	44%	44%	44%	44%	44%
		FinDir3	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	Unqualified			Unqualified	
		FinInc15	Increased revenue collection	Finance	95%	95%	95%	95%	95%
		MM1	Percentage of budget spent on maintenance for the whole of the municipality.	Municipal Manager	99%	25%	50%	75%	99%
		MM2	Percentage spend of capital budget for the whole of the municipality.	Municipal Manager	96%	10%	40%	60%	96%
	To maintain and strengthen relations with international- & inter-	MMIDP9	Number of IDP community meetings held.	Municipal Manager	14		7		14
		ComSoc49	Number of meetings with inter-governmental partners.	Community	12	3	6	9	12

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Target 2017/18	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Communal Services	Provide & maintain facilities that make citizens feel at home.	ComAm34	Customer satisfaction survey (Score 1-5) - community facilities.	Community	1 Survey				1 Survey
		ComDir1	% Expenditure on Maintenance Budget by Community Directorate	Community	99%	25%	50%	75%	99%
		ComDir2	% Expenditure on Capital Budget by Community Directorate	Community	96%	10%	40%	60%	96%
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	ComSoc41	Number of account holders subsidised through the municipality's indigent Policy	Community	3000	2750	2750	3000	3000
		ComLed8	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	390	100	200	300	390
		ComSoc 42-48	Number of social development programmes implemented	Community	20	5	10	15	20
		ComHS14	Number of housing opportunities provided per year.	Community	107	0	50	107	107
		ComHS15	Number of Rental Stock transferred	Community	60	10	30	40	60
	Create an enabling environment to attract investment & support local economy.	MMPProp21	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Corporate	Phase 4 implement		Mid Year Progress Report		Phase 4 implement
		ComLed4	Compile & Implementation of LED Strategy	Community	Review of Plan		Mid Year Progress Report		Phase 2 implement

DEFINITIONS OF PERFORMANCE INDICATORS

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Definitions
Essential Services	Sustainable provision & maintenance of basic infrastructure	TecDir1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	Percentage reflecting year to date spend (including secondary cost) / maintenance budget of the Technical Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Only certain votes identified for calculation.
		TecDir3	% Expenditure on Capital Budget by Technical Directorate	Technical	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the technical directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
		TecWat21	Percentage compliance with drinking water quality standards.	Technical	Measure of potable water sample pass rate according to the SANS 241 standard. Average of sample results. Only microbiological results of Escherichia Coli are considered in the measurement. Result should be less than 1 count per 100ml.
		FinInc17	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for water services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
		FinInc18	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for sanitation services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
		FinInc19	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for electricity services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
		FinInc20	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for waste removal services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
		TecWat20	Decrease unaccounted water losses.	Technical	Unaccounted-for water (UFW) is the difference between the quantity of water supplied to the municipality's network and the metered quantity of water used by the customers. UFW has two components: (a) physical losses due to leakage from pipes, and (b) administrative losses due to illegal connections and under registration of water meters. The reduction of UFW is a crucial step to improve the financial health and to save scarce water resources.
		TecEI37	Decrease unaccounted electricity losses.	Technical	Unaccounted-for electricity (UFE) is the difference between the quantity of electricity supplied to the municipality's network and the metered quantity of electricity used by the customers. UFE has two components: (a) Technical losses due to ageing/inadequate networks, and (b) administrative or non-technical losses due to illegal connections and under registration of electricity meters. The reduction of UFE is a crucial step to improve the financial health.
		TecRo7	Kilometres of roads upgraded & rehabilitated	Technical	This indicator measures the kilometres of new roads constructed, roads upgraded & rehabilitated and resurfaced.
	Provide for the needs of informal settlements through improved services	TecDir2	Number of subsidised serviced sites developed.	Technical	A housing opportunity is incremental access to and or delivery of one of the following Housing products: Incremental Housing which provides a serviced site with or without tenure.
		TecWat22	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	This indicator reflects the number of informal areas with sufficient communal water service points. Sufficient are being defined as all households with access to water points within 200 meters radius. Certain taps may however have been vandalised or removed after provision. Proxy for National KPI.
		TecSan13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets).	Technical	This indicator reflects the number of informal areas with sufficient communal sanitation service points. Sufficient are being defined as all households with access to toilets within 200 meters radius. Certain toilets may however have been vandalised or removed after provision. Proxy for National KPI.
		TecRef31	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	This indicator reflects the number of informal settlements receiving a weekly door-to-door refuse removal collection service and on-going area cleaning (litter picking and illegal dumping removal). Proxy for National KPI.
		TecEI36	Number of subsidised electricity connections installed.	Technical	This indicator reflects the number of subsidised connections installed per annum in informal settlements and low cost housing/serviced sites projects. Proxy for National KPI.

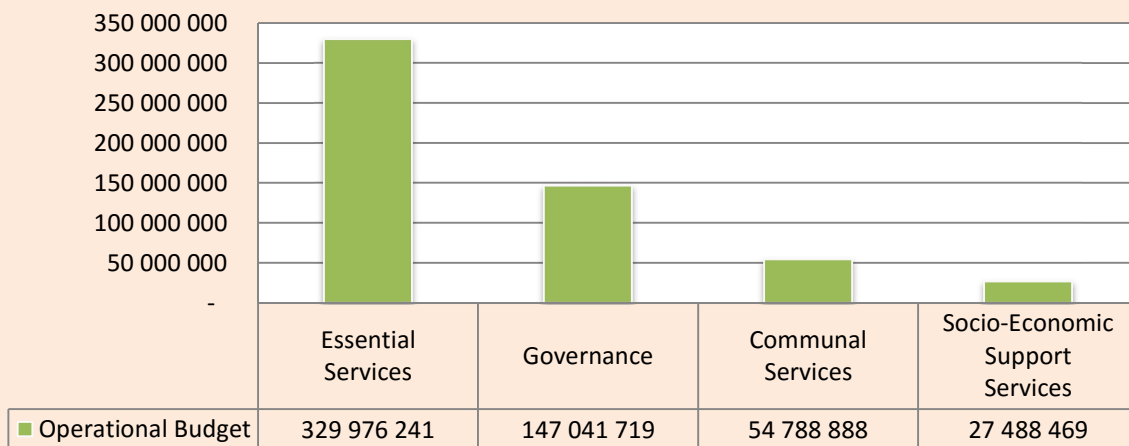
Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Definitions
Governance	Support Institutional Transformation & Development	CorpHR13	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	A Workplace Skills Plan is a document that outlines the planned education, training and development interventions for the organisation. Its purpose is to formally plan and allocate the budget for appropriate training interventions which will address the needs arising out of Local Governments' Skills Sector Plan, the municipality's strategic requirements as contained in the IDP and the individual departmental staffing strategies and individual employees' PDP's. The WSP shall also take into account the Employment Equity Plan, ensuring incorporation of relevant developmental equity interventions into the plan. Kpi measures percentage expenditure of vote allocated towards training needs as arise from WSP.
		CorpHR12	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	This indicator measures the percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan. Quarterly report submitted to Municipal Manager. National Key Performance Indicator.
	Ensure financial viability.	FinFAdm10	Financial viability expressed as Debt-Coverage ratio	Finance	This indicator measures debt coverage as (total operating revenue – operating grants received) / debt service payments due within the year. This means the municipality is able to cover its debt service payments from operating revenue excluding grants number of times.
		FinFAdm9	Financial viability expressed as Cost-Coverage ratio	Finance	This indicator measures: (available cash + investments) / monthly fixed operating expenditure. This indicates that with the available cash the municipality is able to pay its fixed operating expenditure for certain amount of months.
		FinFAdm11	Financial viability expressed outstanding service debtors	Finance	These indicator measure service debtors to revenue (total outstanding service debtors / revenue received for services). This means that a % of revenue in the SFP is still outstanding as at year end.
		FinDir3	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	This indicator measures good governance and accounting practices and will be evaluated and considered by the Auditor General in determining his opinion. An unqualified audit opinion refers to the position where the auditor having completed his audit has no reservation as to the fairness of presentation of financial statements
		FinInc15	Increased revenue collection	Finance	This indicator reflects the percentage of revenue collected from service accounts delivered.
		MM1	Percentage of budget spent on maintenance for the whole of the municipality.	Municipal Manager	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the municipality in total. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Only certain votes identified for calculation.
		MM2	Percentage spend of capital budget for the whole of the municipality.	Municipal Manager	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
	To maintain and strengthen relations with international & inter-governmental partners as well as the local community through the creation of participative structures.	MMIDP9	Number of IDP community meetings held.	Municipal Manager	Bi-annual community meetings as per IDP Process Plan held in each of the 7 towns.
		ComSoc49	Number of meetings with inter-governmental partners.	Community	Number of Inter-Governmental meetings attended.
Communal Services	Provide & maintain facilities that make citizens feel at home.	ComAm34	Customer satisfaction survey (Score 1-5) - community facilities.	Community	This indicator measures the implementation of a community survey on community perception and satisfaction in respect of the access to and maintenance of certain community facilities.
		ComDir1	% Expenditure on Maintenance Budget by Community Directorate	Community	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the Community Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based. Only certain votes identified for calculation.
		ComDir2	% Expenditure on Capital Budget by Community Directorate	Community	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the community directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
Socio-Economic Support Services	Support the poor & vulnerable through programmes & policy	ComSoc41	Number of account holders subsidised through the municipality's indigent Policy	Community	Refers to the number of account holders subsidised through the municipality's Indigent Policy.
		ComLed8	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	This indicator measures the number of work opportunities created through the expanded Public Works Programme (EPWP) and contracts for temporary workers and temporary workers employed through contractors on projects. Proxy for National KPI.
		ComSoc 42 48	Number of social development programmes implemented	Community	The indicator refers to the number of social developmental programmes implemented. Seven programmes have been identified and each programme will consist of a number of projects and interventions.
		ComHS14	Number of housing opportunities provided per year.	Community	A housing opportunity is incremental access to and or delivery of one of the following Housing products: Practically completed Subsidy Housing which provides a minimum 40m² house.
		ComHS15	Number of Rental Stock transferred	Community	Number of rental stock transferred to approved beneficiaries, using established criteria. Rental stock is being defined as subsidised houses constructed before 1994 (scheme houses) and leased by the municipality to identified and approved beneficiaries.
	Create an enabling environment to attract investment & support local economy.	MMPProp21	Revisit Municipal Land Audit and draw up an implementation plan. Phase implementation from 14/15 onwards.	Municipal Manager	This indicator measures the following over the 5 year IDP period: Capacitating of Property Office, develop and maintain property register & land Audit Implementation Plan that would include well defined phases for implementing annually.
		ComLed4	Compile & Implementation of LED Strategy	Community	Measures the implementation of a LED Strategy over the 5 year IDP period. The implementation includes the development of the strategy with well-defined phases for implementing annually over the 5 year period.

BUDGETARY ALIGNMENT WITH IDP

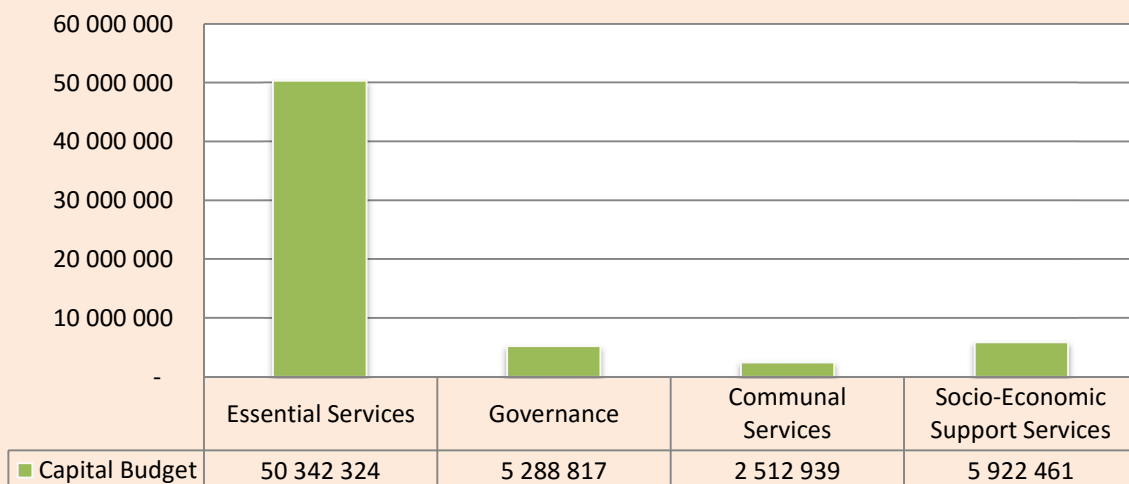
EXPENDITURE PER KEY PERFORMANCE AREA

2017/18 Adjusted Budget linked to Key Performance Area	Total Budget	Operational Budget	Capital Budget
Essential Services	380 318 565	329 976 241	50 342 324
Governance	152 330 536	147 041 719	5 288 817
Communal Services	57 301 827	54 788 888	2 512 939
Socio-Economic Support Services	33 410 930	27 488 469	5 922 461
TOTAL	R 623 361 858	R 559 295 317	R 64 066 541

2017/18 Operational Budget per Key Performance Area (Adjusted)



2017/18 Capital Budget per Key Performance Area (Adjusted)



BUDGET PER STRATEGIC OBJECTIVE

<u>Key Performance Area</u>	<u>Strategic Objective</u>	<u>Operational Budget</u>	<u>Capital Budget</u>
Essential Services	1.1 Sustainable provision & maintenance of basic infrastructure	R 379 078 520	R 50 342 324
	1.2 Provide for the needs of informal settlements through improved services		
Governance	2.1 Support Institutional Transformation & Development	R 46 688 508	R 4 169 098
	2.2 Ensure financial viability.	R 45 926 253	R 547 719
	2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.	R 21 045 257	R 572 000
Communal Services	3.1 Provide & maintain facilities that make citizens feel at home.	R 65 263 811	R 2 512 939
Socio-Economic Support Services	4.1 Support the poor & vulnerable through programmes & policy		
	4.2 Create an enabling environment to attract investment & support local economy.	R 1 292 968	R 5 922 461

THREE YEAR PROJECTED CAPITAL EXPENDITURE PER WARD

KEY PERFORMANCE AREA: *ESSENTIAL SERVICES*

Strategic Objective: *1.1 Sustainable provision & maintenance of basic infrastructure*

Programme	Depart- ment	Manage- ment	Program/Project description	Wards	Funding	Budget Year 2017/18 (adjusted)	Budget Year 2018/19	Budget Year 2019/20
1.1a Upgrading of bulk resources & infrastructure	413	S/Water	Vredebes External Stormwater	5	MIG		4 511 505	
	411	Sanitation	Vredebes Bulk Sanitation Rising Main	5	MIG	6 674 412	1 972 893	-
					IHSDG	2 711 736		
			Refurbishment WWTW	All	CRR		600 000	600 000
	419	Water	Aerator replacement programme	All	CRR	850 000	750 000	500 000
			Ceres: Bella Vista New Bulk Water (reservoir & pipe)	4,6	CRR	5 050 000	-	-
					MIG	4 191 042		
			Drought Relief - boreholes at Tulbagh	7,11		462 350		
			Morrisdale Park Boreholes	5		210 000		
			Tulbagh Dam	7,11	RBIG		8 771 929	17 543 859
			Vredebes Bulk Water Supply (Nduli reservoir)	1,12,5	MIG	6 796 321	-	-
					IHSDG	4 305 807		
					CRR	650 000		
			Op-Die-Berg Reservoir	8	MIG			5 500 000
	416	Waste	Transfer stations and related infrastructure and studies	All	CRR	438 596		
					MIG			5 409 523
					Belgium	239 812	621 180	295 800
1.1b Upgrade & maintenance of network infrastructure	408	Elec	Electrical Network Refurbishment	All	CRR			1 200 000
			11 Kv Ring Supply	All	CRR	500 000	-	-
			Tools & Equipment	All	CRR	500 000	120 000	160 000
			Fencing Wolseley Stores	2,7	CRR	100 000		
			Power Factor Correction	All	CRR	-	1 500 000	1 500 000
			Retief RMU to Station road - cable upgrade 35mm to 70mm	7,11	CRR	-	1 400 000	-
			Montana to Eerste Laan to Arend - Replace XLPE cable	2,7	CRR	-	1 400 000	-
	409	Worksh	Tools & Equipment	All	CRR	37 000	-	-
	411	Sanitation	Sewer Pumps-replacement	All	CRR	200 000	200 000	200 000
			Sewer Network Replacement	All	CRR	1 000 000	1 000 000	1 000 000
			Tools & Equipment	All	CRR	100 000	100 000	100 000
			Security upgrades	All	CRR	550 000	450 000	250 000
	416	Waste	Vehicle Replacement Programme	All	ANN	2 626 408		
	419	Water	Infrastructure Management Syst	All	CRR	250 000	300 000	200 000
			Telemetric Systems	All	CRR	150 000	-	-
			Network- Water Pipes & Valve Replacement	All	CRR	1 000 000	1 000 000	1 000 000
			Tools & Equipment- New	All	CRR	100 000	100 000	100 000
			Security upgrades	All	CRR		450 000	350 000
1.1c Transport management & road maintenance	413	S/Water	Network - Storm Water Upgrading	All	CRR	220 000	300 000	-
	414	Roads	Traffic Calming	All	CRR	150 000	150 000	150 000
			Vehicle Replacement Programme	All	ANN	400 000		-
			Network Street	All	CRR		2 000 000	2 000 000
			New taxi facility at the corner of Vos and Orange Street (excluding purchase price of property)	3,5	MIG	-	6 842 105	-
			Upgrading Van Breda Bridge Ceres contribution	3,5	CRR	-	4 000 000	

Strategic Objective: 1.2 Provide for the needs of informal settlements through improved services

Programme	Department	Management	Program/Project description	Wards	Funding	Budget Year 2017/18 (adjusted)	Budget Year 2018/19	Budget Year 2019/20
1.2a Implementation of human settlement plan (serviced sites)	405	Elec	Electrical Network Housing Project	5	INEP		5 263 158	6 140 351
	405		Electrical Network Housing Project (Own contribution)	5	CRR	100 000		
	407		Housing Projects Streetlights	5	CRR	350 000	350 000	350 000
	407		Housing Projects Streetlights	5	MIG			
	411	Sanitation	Vredebes Housing Sanitation (Internal network Phase 2)	5	IHSDG	1 788 868	-	-
	413	S/Water	Vredebes Housing Stormwater	5	IHSDG	1 788 868	-	-
	414	Roads	Vredebes Housing Roads	5	IHSDG	1 788 868	-	-
			Vredebes/Nduli Intersection	5	MIG		2 114 023	10 529 424
			Vredebes Acces Collector	5	MIG	2 273 367	5 000 000	-
	419	Water	Vredebes Housing Water	5	IHSDG	1 788 868	-	-

KEY PERFORMANCE AREA: GOVERNANCE

Strategic Objective: 2.1 Support Institutional Transformation & Development
2.2 Financial Viability
2.3 To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.

Programme	Department	Management	Program/Project description	Wards	Funding	Budget Year 2017/18 (adjusted)	Budget Year 2018/19	Budget Year 2019/20
2.1b Law enforcement & traffic		Traffic	Traffic test centre			2 017 749		
	220	Traffic	Fire Arms	All	CRR	100 000	-	-
2.1d Administration	312	Admin	Upgrade Council chambers	All	CRR	1 000 000		
	311	Admin	Office Equipment	All	CRR	150 000	30 000	30 000
	312	Marketing & Communications	Access Control - Furniture and Equipment	All	CRR	250 000	30 000	40 000
	422	Tech Director	Office Equipment	All	CRR	30 000	30 000	30 000
		Comm Director	Office Equipment			30 000		
		Finance Director	Office Equipment			120 000		
	501	Municipal	Office Equipment	All	CRR	30 000	30 000	30 000
	504	Manager	Office Equipment	All	MIG	11 349		
2.1g Disaster Management & Firefighting	205	Fire Protection	Vehicle Replacement Programme	All	ANN	500 000		
2.2a Income & debt management	102	Finance	Insurance Replacements	All	CRR	240 000	50 000	50 000
			Office Equipment	All	CRR	87 719	30 000	30 000
			It Equipment	All	CRR	100 000	100 000	-
2.3a Communication & marketing	312	Communication	Signage & Billboards	All	CRR	300 000	70 000	70 000
	312		Camera and photographic equipment	All	CRR	22 000	90 000	22 000
	230	Thusong	Office Equipment	All	CRR		30 000	30 000
2.3b Integrated communication technology	304	IT	It Equipment	All	CRR	300 000	350 000	400 000

KEY PERFORMANCE AREA: COMMUNAL SERVICES

Strategic Objective: 3.1 Provide & maintain facilities that make citizens feel at home.

Programme	Department	Management	Program/Project description	Wards	Funding	Budget Year 2017/18 (adjusted)	Budget Year 2018/19	Budget Year 2019/20
3.1a Upgrading & maintenance of facilities	206	Swimming	Eiland swimming pool (Refibreglass)	3	CRR	620 000		
	211	Town Halls	Ceres Town Hall floor replacement	3,5	CRR		-	1 600 000
			Container 3m x 3m	All	CRR	30 296	-	-
			Equipment: Vacuum cleaners, buff	All	CRR	51 946	-	-
			Buffmachine for Witzenville Hall	2,7	CRR	24 354	-	-
			Bella Vista Hall: Stage curtains	4,6	CRR	103 700	-	-
			Upgrade Montana Hall, Wolseley	2,7	CRR	200 000	-	-
			Ceres Townhall replace 605 chairs	3,5	CRR		-	500 000
			Tulbagh Townhall Stage curtains	7,11	CRR	-	100 000	-
			Ceres Town Hall Gasheaters	3,5	CRR	19 704	-	-
			Ceres Town Hall Aircon	3,5	CRR	-	500 000	-
			Op-Die-Berg Hall	8	CRR	7 939		
			Tulbagh Town Hall upgrade	7,11	CRR	25 000	-	-
			Hamlet Town Hall upgrade	10,4	CRR	80 000	-	-
	218	Pound	Procurement of land for animal pound	All	CRR		1 500 000	-
	219	Parks	Plant & Equipment	All	CRR	50 000	-	-
			Irrigation - kruispuite	All	CRR	85 000	-	87 000
			Waterpump	All	CRR	50 000	-	-
			Brushcutters	All	CRR	100 000	100 000	100 000
			Chainsaws	All	CRR	50 000	60 000	70 000
			Morrisdale Park Equipment			90 000		
			Blower mower	All	CRR	55 000	-	-
		Sport	Soccernets	All	CRR	30 000	-	-
		Graveyards	Fencing garveyards	All	CRR	60 000	-	-
		Sport	Equipment for Vredebes sportfields	5	CRR	-	350 000	350 000
			Irrigation equipment draglines & pipes	All	CRR	30 000	-	-
			Irrigation equipment	All	CRR	50 000	-	-
		Parks	Play equipment for playparks	All	CRR	20 000	20 000	-
			Slasher x 2	All	CRR	80 000	-	-
		Sport	Mobile toilets	All	CRR	50 000	240 000	-
		Parks	Containers x 2	All	CRR	-	-	40 000
			1.3 ton Truck	All	CRR	-	-	350 000
		Sport	Floodlights at Pine Valley sport field	2,7	CRR	189 053	-	-
		Parks	Cherry picker for tree pruning	All	CRR	-	500 000	-
		Sport	Electricity at Op-Die-Berg sport facilities	8	CRR	100 000	-	-
		Parks	Pavement of walkways at Akkerbos	3,5	CRR		120 000	120 000
		Sport	Resurface netball courts at Ceres, Bella Vista & Wolseley	3,5,4,6,2,7	CRR	240 947	300 000	300 000
			Op-Die-Berg Public Toilets	8	CRR	20 000		
	410	Public Toilets	Op-Die-Berg Public Toilets	8	CRR	20 000		

KEY PERFORMANCE AREA: SOCIO-ECONOMIC SUPPORT

**Strategic Objective: 4.1 Support the poor & vulnerable through programmes & policy
4.2 Create an enabling environment to attract investment & support local economy.**

Programme	Department	Management	Program/Project description	Wards	Funding	Budget Year 2017/18 (adjusted)	Budget Year 2018/19	Budget Year 2019/20
4.1a Social development programmes	203	Facilities	Fencing Maple Park	3,5	CRR	200 000	-	-
4.2a Local economic development	227	LED	Skoonsvlei Economic Hub	6	CRR	20 000		
	408	Elec	Replacement outdated switchgear and RMU's	All	CRR	1 000 000	1 000 000	1 000 000
	206	Resorts	Furniture & Equipment	3	CRR	202 461	192 000	-
			Wardrobes chalets	3	CRR	220 000	220 000	-
			Furniture & Equipment for chalets			60 000		
			Fencing Pine Forest	3	CRR	20 000		
	414	Roads	Rehabilitation - streets, Tulbagh	7,11	CRR	4 200 000	2 000 000	3 000 000