

2017 -2018

SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN



A Municipality that cares for the community, creating growth & opportunity.

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INTRODUCTION AND OVERVIEW

1.1 PURPOSE OF THE REPORT

The purpose of this report is to provide an executive summary of the legislative framework that prescribes an SDBIP.

The 2017/18 Top Layer SDBIP attached to this report is hereby submitted for approval. It indicates the planned performance targets of Witzenberg Municipality for the period 1 July 2017 to 30 June 2018.

The Top Layer of the SDBIP is made up of the following components:

- One year detailed plan, with a three-year capital plan
- ☐ The necessary components includes:
 - ⇒ Monthly projection of revenue to be collected for each Source (Expected Revenue to be collected)
 - ⇒ Monthly projects of expenditure (operating and capital) and revenue for each vote (S71 format)
 - ⇒ Quarterly projects of Services Delivery Targets and performance indicators for each vote. (Non financial measurable performance objectives in the form of targets and indicators. Level and standard of service being provided to the community)
 - ⇒ Detailed capital works plan broken down by ward over three year

1.2 LEGISLATIVE FRAMEWORK AND GENERAL INFORMATION PERTAINING TO THE SDBIP

The Municipal Finance Management Act No. 56 of 2003 (MFMA) and National Treasury MFMA Circular No. 13 requires that municipalities must prepare a service delivery budget implementation plan (SDBIP) indicating how the budget and the strategic objectives of Council will be implemented. The SDBIP is prepared in terms of Section 53(1)(c)(ii) of the Municipal Finance Management (MFMA), National Treasury MFMA Circular No. 13 and the Budgeting and Reporting Regulation.

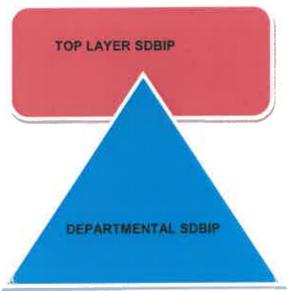
The SDBIP serves as a "contract" between the administration, council and community expressing the goals and objectives set by the council as quantifiable outcomes that can be implemented by the administration in the applicable financial year. It provides the link between the mayor, the council (executive) and the administration, and facilitates the process for holding management accountable for its performance. It is therefore a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community to monitor the municipality's performance on a quarterly basis. The SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the implementation of the budget,

the execution of projects, the performance of senior management and the achievement of the strategic objectives set by council.

The SDBIP sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services with the inputs and financial resources that will be utilized. The SDBIP will determine the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. Expenditure information (for capital projects and services) per municipal ward is provided so that each output can be broken down per ward, where it is possible to support ward councillors to provide feedback to their communities on progress with service delivery.

As mentioned before, it is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipal manager and for the municipal manager to monitor the performance of all managers in the municipality within the financial year. This enables the mayor and municipal manager to be pro-active and take remedial steps if necessary in the event of poor performance.

The SDBIP is a layered plan that consists of a top layer and a supporting layer namely the departmental SDBIP.



TOP LAYER SDBIP (MUNICIPAL SCORECARD)

Circular 13, as well as the municipal budget and reporting regulations prescribe the submission of a Top Layer SDBIP, which is focused on outcomes, to the Mayor with the budget. The Top Layer SDBIP contains the consolidated service delivery targets and in-year deadlines, and links such targets to top management. Only the Top Layer SDBIP will be made public and tabled before the council. The Top Layer SDBIP should also include per ward information, particularly for key expenditure items on capital projects and service delivery. This will enable each ward councillor and ward committee to oversee service delivery in their particular ward. The Top Layer SDBIP and its targets cannot be revised without notifying the council, and if changes is made in service delivery targets and

performance indicators, this must be with the approval of the council, following approval of an adjustments budget (section 54(1)(c) of MFMA). Council approval is necessary to ensure that the mayor or municipal manager do not revise service delivery targets downwards in the event where there is poor performance.

The Top Layer of the SDBIP must be submitted for approval to the Mayor within 14 days after the approval of the budget. The Top Layer SDBIP must be approved by the Mayor within 28 days after the budget has been approved to ensure compliance with the above-mentioned legislation and published on the municipal website.

DEPARTMENTAL SDBIP

A detailed departmental SDBIP, which is focused on operational performance, will be prepared for each municipal department. This SDBIP provides more detail on each output for which top management is responsible. The Top Layer SDBIP is therefore the summary of all the departmental SDBIP's.

The Departmental SDBIP must provide the following information:

- Purpose (Objectives)
- Service Delivery description
- Measurable Performance objectives
- ☐ List of capital projects per Ward
- Resources utilized (inputs)

FACTORS CONSIDERED FOR THE COMPILATION OF THE TOP LAYER SDBIR

The IDP is considered as the 5-year strategic plan for the municipality and therefore provides an outline of Witzenberg Municipality's vision, mission, objectives and operational and service delivery indicators that are realistic and attainable.

The Top Layer SDBIP was drafted through a one on one consultation with the Municipal Manager and all the directors. After the completion of the draft Top Layer SDBIP, the Municipal Manager had one on one session's with his directors to finalise the Top Layer SDBIP. One on one session's will be held with the heads of Departments to discuss and draft the Departmental SDBIP which would serve as the portfolio of evidence for the TOP Layer SDBIP. The following were considered during the development of the SDBIP:

- Alignment with the IDP, National KPA's, Municipal KPA's and IDP objectives
- Alignment with the budget
- Oversight Committee Report on the Annual Report of 2015/16
- The risks identified by the Internal Auditor during the municipal risk analysis

Areas to be addressed and root causes of the Auditor-General management letter COMAFS as well as the risks identified during the audit

SECTION 53(1)(C)(II) - SUBMISSION TO THE MAYOR

The top layer service delivery budget implementation plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name

D NASSON

Municipal Manager of Witzenberg Municipality

Signature

Date

2017/06/01

SECTION 53(1)(C)(II) - APPROVAL BY THE MAYOR

The top layer service delivery budget implementation plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name

B Klaasen

Mayor of Witzenberg Municipality Ge 994

Signature

Date

2017/06/07

STRATEGIC MAP

	WITZENBERG MUNICIPALITY:	STF	RATEGIC MAI	201	7/18
Vision	Mission	IV	funicipal KPA	Pr	e-determined Objectives
ties.		1	Essential Services	1,1	Sustainable provision & maintenance of basic infrastructure
nd opportuni				1,2	Provide for the needs or informal settlements through improved services
growth a		Ī		2,1	Support Institutional Transformation & Development
munity, creating	The Witzenberg Municipality is committed to improve the quality of life of its community by: - Providing & maintaing affordable services - Promoting Social & Economic Development	2	Governance	2,2	Ensure financial viability.
A municipality that cares for its community, creating growth and opportunities.	- The effective & efficient use of resources - Effective stakeholder & community participation.			2,3	To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.
unicipali		3	Communal Services	3,1	Provide & maintain facilities that make citizens feel at home.
Am			Cario	4,1	Support the poor & vulnerable through programmes & policy
		4	Socio-Economic Support Services	4,2	Create an enabling environment to attract investment & support local economy.

FINANCIAL COMPONENT

COMPONENT 1 - MONTHLY REVENUE BY SOURCE R'000

Monthly Revenue By Source	July 2017	Aug 2017	Sept 2617	OKt 2017	Nov 2017	Dec 2017	Jan 2018	Feb 2018	Mrch 2018	Anril 2018	May 2018	Jun 2018
Property rates	5,528	5,523	5,528	5.523	5,528	5,529	5,528	5.528	5.528	5.528	5.528	5,53
Service charges - electrony revenue	18,251	18,251	18,251	13,251	18,251	13,251	18,251	18.251	18,251	18,251	18,251	18.251
Service charges - water tevenue	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424	3,424
Service charges - santation revenue	1,744	1,744	1,724	1,744	1,744	1,744	1,744	772"	1,744	1,744	1,744	1,764
Service charges - refuse revenue	1,807	1,837	1,837	1,837	1,837	1,807	1,837	1,00,1	1,807	1.837	1,837	() ()
Interest, Dividends and Rent	1,933	1,500	1,900	1,900	1,900	1,930	1,900	1,900	1,930	1,900	1,900	1,000
Fines, benaties and torkets	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1,222	1.222	1,222
Exerces and permit	13	13	5	13	13	13	13	13	12	5	10	13
Agency services	385	335	385	385	335	385	385	335	(A)	385	385	385
Transfers and subsidies	13,423	13,423	13,423	13,423	13,423	13,423	13,423	13,423	13,423	13,423	13,423	13,423
Other revenue	303	303	303	303	303	303	303	303	303	303	303	333
Garts on deposal of PPE	1	+	-	1	1	1	1	1	ı	1	1	1
TOTAL	48,000	48.000	48.050	48.000	48,000	48,000	48,000	48,000	48,000	48,000	48,000	48,000

COMPONENT 2 - MONTHLY OPERATING EXPENDITURE BY VOTE R'000

Blanchly Dungandham Dr. Tonna	1.1.0049	1000										
MOIITHY Experiencie by Type	July cul	AUG ZU1/	Sept 2017	OKT 2017	Nov 2017	Dec 2017	Jan 2018	Feb 2018	Mrch 2018	April 2018	May 2018	Jun 2018
Employee related costs	13,638	13,635	13,538	13,636	13,536	13,535	13,636	13,536	13,635	13.636	13,536	13.636
Remuneration of councillors	840	343	678	343	843	276	C3 60	C780	078	078	840	C7-80
Oeb: mparmen;	2,258	2,258	2,259	2,258	2,253	2,258	2,258	2,258	2.258	2,258	2.259	2.258
Deprecator & assetingarment	3,837	3.837	3,337	3,837	3,837	3,837	3,837	3,837	3,837	3,837	3,837	3,837
Finance charges	306	308	308	335	338	305	308	308	308	308	300	0000
Buk parchases	15,268	15,268	15,258	15,258	15,258	15,263	15,253	15,263	15,268	15.268	15,288	15,258
Other materials	1,543	1,543	1,543	1,543	1,543	1,543	1,543	1,543	1,543	1,543	1,543	1,543
Contacted services	3.217	3,217	3,217	3,217	3,217	3,217	3,217	3,217	3,217	3,217	3,217	3,217
Transfers and subsidies	1,314	1,314	1,314	1.314	1,314	1,314	1,314	1,314	1,314	1,314	1,314	1,314
Other expendigne	3,447	3,443	3,447	3,447	3,447	3,447	3,447	3,447	3,447	3,443	3,447	3,447
Loss on disposal of PPE		1:	ı	1	ı	1	ı	1	ŀ	ı	1	,
TOTAL	45,669	45,669	45.669	45,669	45,669	45,669	45,669	45,669	45,669	45.669	45,669	45,669

Ø

COMPONENT 3 – MONTHLY CAPITAL EXPENDITURE

KEY PERFORMANCE AREA:

ESSENTIAL SERVICES

Strategic Objective:

1.1 Sustainable provision & maintenance of basic infrastructure

		Jun-18																																									
		May-18		2 000 000		1		Ī	1 429 834		Ī		Ī	Ī	Ī	Ī	Ī		Ī																		Ī			Ī			
		Apr-18		750 000			1	T	1 500 000			İ	T	Ī	Ī	İ		İ	T	T	Ť	_											Ī	Ī	İ	120 000	200		1 000 000	700001			
		Mar-18		250 000	976 028	Ì	1	ı	2 000 000			l		ľ	l	İ	İ	İ			Ì						100 000						300 000		ľ			İ	1 000 000	200 000.1			
		Feb-18		700 000				t	2 000 000	334 087		1 000 000		İ	l	<u> </u>	r		300 000		t						200 000			2 600 000			200 000		ľ	20,000	200	†	T	T	_		
	for 2017/18	Jan-18		800 000			t	t	1 000 000	685 388				İ	r	l		İ	l		t		T				100 000						100 000	-	r				†		_		
	Planned Cashflows for 2017/18	Dec-17		752 753			İ		1 000 000	1 000 000	1655 551								t	t	t			-			100 000								r		İ	İ	İ	T			
7	픱	Nov-17		1 000 000		250 000	500 000		2 000 000	1 000 000						266 220	l	T	T	t							200 000	_	350 000		250 000	150 000	200 000				75 000	400 000	l	t			
		Oct-17				1000000	200.002	302 45B	\$00,000	1 000 000				438 596				300 000	İ	İ	t				37 000	100 000	200 000	100 000	200 000					100 000		20 000		T		İ			
		Sep-17				000000	2000	750.000	300 000	1 000 000					-			200 000	200 000	l	ļ					100 000	100 000				-	-	200 000				75 000		İ	İ	_		
		Aug-17				1		250.000		750 000	-	Ī	ľ	l	l					İ	İ		l	1					_		_												
Service of the servic		Jul-17			1	t	T	640 018		1 000 000		l									ļ												_	_									
	Project End	-		2018/08/15		2047/44/46	2017/11/15	2017/11/15	2020/02/15		2018/02/15	_			2020/02/15	_		2017/10/15	2018/02/25						2017/10/15	2017/10/15	2018/03/15	2017/10/15	2017/11/15	2018/02/15	2017/11/15	2017/11/15	2018/03/15	2017/10/15		2017/04/15	2017/11/15	2017/11/15	2018/04/15				
	Project Start	700	_	2017/06/01		į	12	┿	╄		2017/03/15				2017/06/01			2017/06/01	7/01/	T	İ			1	4	2017/08/01	2017/07/01	2017/08/01	10/10/102	2017/07/01	2017/07/01	2017/07/01	2017/07/01	2017/08/01		21/12	8/01	1/0/2	915	T		1	
	Sudget Year	201100		6 252 753		850 000 3012/0	200 000	2 442 476 2017/03/15	11 729 824	6 769 475	1 655 551	1 000 000		438 596		266 220		200 000					•		_	_	1 000 000	100 000	220 000			150 000	1 000 000	100 000		220 000 2017/0	150 000 2017/0	400 000			•		
	Funding		MIG	_	HHSDG		ő	S S	REG	MIG	HHSDG	CRR	MIG	CRR	ØI⊠	Belgium	CRR	CRR	ž	CRR		ž	88		¥	ž	ž	ž	ä	ANN	S.	CR	CRR	CRR	CRR	CRR	8	ANN	ä		MIG		CRR
	Program/Project description		Vredebes External Stormwater	Vredebes Buft Sanitation Rising Main	Darfe of in home on the Particle	Aerator replacement programma	Ceres: Bella Vista New Bulk Water	(reservoir & pipe)	Tulbagh Dam	Striken America make Middle and about	vicacios buin verner suppry (mauli	(ESCINOII)	Op-Die-Barg Reservoir	Transfer over any leave against	Indicate a cations and resident		Electrical Network Refurbishment	11 Kv Ring Supply	Tools & Equipment	Power Factor Correction	Retief RMU to Station road - cable	upgrade 35mm to 70mm	Montana to Eerste Laan to Arend -	Neplace ALP Calle	tools & Equipment	Sewer Pumps-raplacement	Sewer Network Replacement	Tools & Equipment	Security upgrades	Vehicle Replacement Programme	Infrastructure Management Syst	Telemetric Systams	Network- Water Pipes & Valve	Tools & Equipment- New	Security upgrades	Metwork - Storm Water Upgrading	Traffic Calming	Vehicle Replacement Programme	Network Street	New taxi facility at the corner of Vos	and Orange Street (excluding	purchase price of property)	Upgrading Van Breda Bridge Ceres contribution
ш	Manage		S/Water		Sanitation					Water					Waste					i	Clec			Т	WORKSIN		Sanitation			Waste			Water			S/Water				1	Roads		
-	Depart		413		411			-		419					416	4		_	_	9	2			_	ş		411	_		416			419		4	413		_		P	¢T¢		\dashv
	Ргодганите							1.1a Upgrading of	bulk resources &	Infrastructure														1.1b Upgrade &	maintenance of	network	infrastructure												1.1c Transport	management & road	maintenance		

1.2 Provide for the needs of informal settlements through improved services

Strategic Objective:

	Jun-18										
	May-18										
	Apr-18										
	Mar-18		100 000	175 000		1 000 000	1 000 000	1 000 000			1 000 000
	Feb-18			75 000		1 000 000	1 000 000	1 000 000			1 000 000
Planned Cashflows for 2017/18	81-uar			300 000		200 000	200 000	200 000			200 000
Planned Cashflo	Dec-17					200 000	200 000	200 000			200 000
	Nov-17				277 193	1 000 000	1 000 000	1 000 000		829 594	1 000 000
	0ct-17				200 000	1 000 000	1 000 000	1 000 000		800 000	1 000 000
	Sep-17				200 000	200 000	200 000	1 000 000		500 000	200 000
	Aug-17				200 000	200 000	200 000	1 000 000		200 000	200 000
	M-17									200 000	
됩			2018/05/15	2017/11/15	2017/11/15	2018/03/15	2018/03/15	2018/03/15		2017/11/15	2018/03/15
E	#		100 000 2018/03/15	350 000 2017/07/01	2017/06	6 000 000 2017/07/01	6 000 000 2017/07/01	7 000 000 2017/07/01		3 129 594 2017/04/15	2017/07/01
Budget Year	2017/18		100 000	350 000	877 193			П		3 129 594	6 000 000 2017/07
Funding		INEP	CRR	CRR	MIG	IHHSDG	DUSHHI	IHHSDG	MIG	MIG	DOSHHI
Program/Project description		Electrical Network Housing Project	Electrical Network Housing Project (Own contribution)	Housing Projects Streetlights	Housing Projects Streetlights	Vredebas Housing Sanitation (Internal network Phase 2)	S/Water Vredebes Housing Stormwater	Vredebes Housing Roads	Vradebes/Ndull Intersection	Vredebes Acces Collector	Water Vredebes Housing Water
Manage	Deut		Elec			Sanitation	S/Water		Roads		
Depart	Tient	405	405	407	407	411	413		414		419
Programme					1 - 1	of human settlement	bian (serviced sites)				

KEY PERFORMANCE AREA. G

GOVERNANCE

governmental partners as well as the local community through the creation 2.3 To maintain and strengthen relations with international- & inter-2.1 Support Institutional Transformation & Development of participative structures. 2.2 Financial Viability Strategic Objective:

					-	-	-	-												
Objective	Programme	Depart	Ministr	Program/Project description Eu	Eundling	Suchet Year Pr	Project Start	Project End						Planned Cashillows for 2017/18	ys for 2017/18					
						-	200		14-17	Aur-17	Sec-17	Det-17	Nov-17	Dec17	Struct 8	Eeb-18	Marsta	Agrid	May-18	Aun-18
	2.1b Law enforcement & traffic	220	Traffic	Fire Arms	CAR	150.000	000 2017/08/15 2	21/11/102					150 000							
		312	Admin	Upgrade Council chambers	CRR	1 000 000 2	2017/07/01	2018/02/15		200 000			400 000			400 000				
2.1 Support		311	Admin	Office Equipment	CRR	000	2017/08/15	2018/03/15	H	Ħ			75 000			75 000				
Institutional	144 44 11 11 11 11 11 11 11	312	Ig & Commut	r	CRR	200 002	2017/08/01	51/11/2102	-				200 002							
Fransformation &	TALL MUMINISH BUTTE	422	Tech Director	422 Tech Director Office Equipment	CRR	000	2017/08/15	201710/15				30 000								
Development			Municipal	Municipal Office Equipment	CRR	800	2017/08/15 2	2017/10/15				30,000								
		505	Manager	Office Equipment	MIG	25 000 2	5017/08/15	\$1/60/8102									25 000			
	2.1g Disaster Management & FireFighting	202	Fire Protection	Vehicle Replacement Programme	ANN	200 000	2017/10/15	2018/03/15									200 000			
	7 Ja lagome B shale			Insurance Replacements	CRR	50,000	2017/07/01	2018/06/15										-		20 000
2.2 Finandal Viability	ביכם וווכחווום מו חבות	102	Finance	Office Equipment	CRR	30 000 2	2017/08/15	2017/10/15	r			30 000								
	III III III III III III III III III II			It Equipment	CRR	000	2017/08/15	2017/10/15				100 000								
C.S TOTTISIMESHIP STILL	anignolation of the control of the c		Communicat	312 Communicat Signage & Billboards	CRR	000	2017/08/15	2018/03/15	-							300 000				
screngchen relations	E marketing		ion	aphic equiment	CRR		2017/08/15	2017/10/15				22 000								
ILT INCHESTRATIONAL CO.	Maria Maria	230	Thusong	Thusong Office Equipment	CRR	30 000 2	2017/08/13	2017/11/15					30 000							
partners as well as the local community through the creation of participative	2.3b Integrated communication technology	304	E	lt Equipment	CR	300 000 2	2017/08/15	2017/10/15				300 000								

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KEY PERFORMANCE AREA:

COMMUNAL SERVICES

Strategic Objective:

3.1 Provide & maintain facilities that make citizens feel at home.

	Jun-18																																				
	May-18																																				
	Apr-18															20 000																					
	Mar-18				20 000			200 000										20 000	20000							20 000								20 000			20 000
	Feb-18		l			l			ľ		ľ		25 000		l	Ī	85 000			20 000		30 000	000 09		30 000		20 000		20 000			55 000		20 000			
. for 2017/18	Jan-18												-		l																	75 000					
Planned Cashiflows for 2017/18	Dec-17				30 000	r								80 000					20 000											r						100 000	
	Nov-17			20 000		30 000	100 000					l						-	l		25 000							80 000								100 000	
	Oct-17	170 000						-												-		-										-				100 000	
	Sep-17	200 000								-													_					-							-		
	Aux-12	150 000			_						30 000				<u> </u>	-						_				-	-	_						-	_		
	Jul-17	100 000	_									-	<u> </u>											-	-												
Project End	Date	2017/11/15		2017/11/15	2017/12/15	2017/11/15	20/11//1102	2018/03/15			2017/08/15		2018/02/15	2017/17/12	-	2018/04/15	2018/02/15	2018/03/15	2018/03/15	2018/02/15	2017/11/15	2018/02/15	2018/02/15		2018/02/15	20/8/03/15	2018/02/15	2017/11/15	2018/02/15			2018/02/15		2018/03/15		2017/12/15	2018/03/15
Project Start.	ated a	2017/07/01	-	2017/07/15	15	15	2	- 1			20/12/06/01		2017/08/15	2017/08/15		50 000 2017/08/15	2017/08/15	2017/08/15	100 000 2017/08/15	50 000 2017/08/15	2017/08/15	2017/08/15	60 000 2017/08/15		2017/08/15	2017/08/15	2017/08/15	2017/08/15	2017/08/15			2017/08/15		2017/07/102		2017/07/15	20 000 2018/02/15/
н	2017/18	620 000			20 000	30 000 201/01/	100 000 2017/07/	200 000 2017/08/3	-	,	30 000	•	25 000 2017/08/	80 000 2017/08/		20 000	85 000 2017/08/	50 000 2017/08/	100 000	50 000	22 000	30 000	90 000		30 000	50 000 2017/08/	20 000	80 000	20 000	-		130 000		100 000		300 000	20 000
Funding		CRR	CRR	CRR	CRR	CRR	CRR	CR	CRR	CR.	GR	CRR	CRR	CRR	CRR	S.	Æ	CRR	CRR	CRR	CR.	CRR	CRR	CRR	CRR	CRR	CRR	CRR	CRR	CRR	CRR	CRR	CRR	CRR	CRR	CRR	CRR
Program/Project description		Swimming Elland swimming pool (Refibreglass)	Ceres Town Hall floor raplacement	Container 3m x 3m	Equipment: Vacuum cleaners, buif	Buffmachine for Witzerwille Hall	Bella Vista Hall: Stage curtains		Ceres Townhall replace 605 chairs	Tulbagh Townhall Stage curtains	Ceres Town Hall Gasheaters	Ceres Town Hall Aircon	Tulbagh Town Hall upgrade	Hamlet Town Hall upgrade	Procurement of land for animal	Plant & Equipment	Irrigation - kruipapuite	Waterpump	Brushcutters	Chainsaws	Blower mower	Soccernets	Graveyards Fencing garveyards	Equipment for Vredebes sportfields	Irrigation equipment dragilnes &	Irrigation equipment	Play equipment for playparks	Slasher x 2	Mobile tollets	Containers x 2	1.3 ton Truck	Floodiights at Pine Valley sport field	Cherry picker for tree pruning	Electricity at Op-Die-Berg sport	Pavement of walkways at Akkerbos	Resurface methall courts at Ceres, Bella Vista & Wolseley	410 Public Tollets Op-Die-Berg Public Tollets
4	ment	Swimming		ليت.				Town Halle	SIDE III		_				Pound			P. C.			╗	Sport	Graveyards .		Sport		Darks		Sport	Darder		Sport	П	Sport		Sport	Public Tollets
Depart	ment	206						1	1	_		_			218				_						_	210)					_					410
Programme																			3.1a Upgrading &	maintenance of	facilities																

2

KEY PERFORMANCE AREA:

SOCIO-ECONOMIC SUPPORT

Strategic Objective:

4.1 Support the poor & vulnerable through programmes & policy 4.2 Create an enabling environment to attract investment & support local

economy.

į	Depart	Depart Manage			Budget Year Project Stel	Project Start.	Protect End						Planned Cashflows For 2017/18	Ws For 2017/18					
riokramme	ment	ment	Program/Project description	FUNGING	2017/18	Thate	200					,							
					-		4	71-107	Aux-17	Sep-17	Oct-17	Mov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	Mav-18	Jun-18
4.1a Social																			
development	203	Facilities	Facilities Fencing Maple Park	ş	200 000	200 000 2017/07/15	2017/10/15								200 000				
programmes																			
	227	Œ	Skoonvlei Economic Hub	CRR	20 000	20 000 2018/02/15/	2018/03/15									20 000	T		
	408	Elec	Replacement outdated switchgear	CRR	000 000 T	2017/07/01	2018/03/25							300 000	300 000	400 000			
4.2a Local economic			Furniture & Equipment	CRR	380 000	2017/07/15	2017/11/15			100 000	100 000	180 000							
development	506	Resorts	Plant & Equipment	CRR															
			Fending Pine Forest	CRR	20 000	20 000 2018/02/15/	2018/03/15									20 000			
	414	414 Roads	Rehabilitation - streets, Tulbagh	CRR	4 200 000	2017/07/01	2018/03/15		100 000			100 000			200 000	200 000	1 000 000	1 000 000	1 000 000

NON-FINANCIAL COMPONENT

5 YEAR SCORECARD

Municipal IPA	Pre-determined Objectives	Ref	Key Parformance Indicator	Reporting Directorate	Baseline 2015/16	Target 2017/18	Target 2018/19	Target 2019/20	Target 2020/21	Target 2021/22
		П.1	% Expenditure on Maintenace Budget by Technical Directorate	Technical	99%	99%	99%	99%	99%	99%
	<u> </u>	TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	98%	96%	96%	96%	97%	97%
		TL3	Percentage compliance with drinking water quality standards	Technical	100%	98%	98%	98%	98%	98%
		TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service	Finance	0%	<1%	<1%	<1%	<1%	<1%
	Sustainable provision & maintenance of basic	TLS	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
	infrastructure	TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	0,04%	<1%	<1%	<1%	<1%	<1%
Essential Services		TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
		TL8	Decrease unaccounted water losses	Technical	16%	18%	16%	14%	14%	14%
		TL9	Decrease unaccounted electricity losses.	Technical	8,19%	8%	8%	2%	8%	8%
		TL10	Kilometres of roads upgraded & rehabilitated	Technical	10,15	3	3	3	4	4
		TL11	Number of subsidised serviced sites developed.	Technical	605	500	200	0	0	200
		TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	3	3	3	3	2	2
	Provide for the needs of informal settlements through improved services	T(,13	Provide basic services - number of informal areas with sufficient communal sanitation services points (tollets).	Technical	3	3	3	3	2	2
		TL14	Improve basic services - number of informal settlements receiving a door- to-door refuse collection and area- cleaning service	Technical	3	3	3	3	2	2
		TL15	Number of subsidised electricity connections installed.	Technical	140	309	100	400	200	200

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2015/16	Target 2017/18	Target 2018/19	Target 2019/20	Target 2020/21	Target 2021/22
	Support Institutional	TL16	Percentage budget spent on implementation of Workplace Skills Plan	Corporate	100%	96%	96%	97%	98%	99%
	Transformation & Development	TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	74%	75%	75%	80%	80%	85%
		TL18	Financial viability expressed as Debt- Coverage ratio	Finance	35,9	30	30	30	30	30
		TL19	Financial viability expressed as Cost- Coverage ratio	Finance	3,6	2,8	2,8	2,8	2,8	2,8
Governance		TL20	Financial viability expressed outstanding service debtors	Finance	55%	44%	42%	42%	42%	40%
	Ensure financial viability	TL21	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	Unqualmed	Unqualified	Unqualified	Unqualified	Unqualified	Unqualified
		TL22	Increased revenue collection	Finance	94%	95%	95%	96%	96%	97%
		TL23	Percentage of budget spent on maintenance	Finance	99%	99%	99%	99%	99%	99%
		TL24	Percentage spend of capital budget	Finance	97%	96%	96%	96%	97%	97%
	To maintain and strengthen	TL25	Number of IDP community meetings	Municipal	14	14	14	14	14	14
	relations with international- & inter-governmental partners as well as the local	TL26	held. Number of meetings with inter- governmental partners.	Community	10	12	12	12	12	12
		TL27	Customer satisfaction survey (Score 1-5) - community facilities	Community	2,3	2,5	2,5	3	3	4
Communal Services	Provide & maintain facilities that make citizens feel at home	TL28	% Expenditure on Maintenace Budget by Community Directorate	Community	100%	99%	99%	99%	99%	99%
	,	TL29	% Expenditure on Capital Budget by Community Directorate	Community	84%	96%	96%	96%	97%	97%
		TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	2673	2750	2700	2700	2500	2500
	Support the poor & vulnerable through	П.31	The number of jobs created through municipality's local economic development initiatives including capital projects	Community	427	390	400	400	400	420
Socio- Economic	programmes & policy	TL32	Number of social development programmes implemented	Community	23	20	20	20	20	20
Support Services		TL33	Number of housing opportunities provided per year.	Community	0	309	100	400	200	200
		TL34	Number of Rental Stock transferred	Community	45	60	70	80	90	100
	Create an enabling environment to attract	TL35	Revisit Municipal Land Audit and draw up an implementation plan Phase implementation from 14/15 onwards	Corporate	Phase 2 implement	Phase 4 Implement	Phase 5 implement	Phase 6 (mplement	Review of Plan	Phase 1 Implemented
	investment & support local economy	TL36	Compile & Imlementation of LED Strategy	Community	Phase 2 implement	Review of Plan	Phase 1 implement	Phase 2 implement	Review of Plan	Phase 1 Implemented

2017/18 QUARTERLY PROJECTIONS

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2015/16 (16/17 N/A)	Target 2017/18	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
		TL1	% Expenditure on Maintenance Budget by Technical Directorate	Technical	99%	99%	25%	50%	75%	99%
		TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	98%	96%	10%	40%	60%	96%
		Т1.3	Percentage compliance with drinking water quality standards.	Technical	100%	98%	98%	98%	98%	98%
		TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
	Sustainable provision &	TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
	maintenance of basic infrastructure	T1.6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	0,04%	<1%	<1%	<1%	<1%	<1%
Essential		TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	0%	<1%	<1%	<1%	<1%	<1%
Services		TL8	Decrease unaccounted water losses.	Technical	16%	18%	18%	18%	18%	18%
		TL9	Decrease unaccounted electricity losses.	Technical	8,19%	8%	8%	8%	8%	8%
		TL10	Kilometres of roads upgraded & rehabilitated	Technical	10,15	3	0	0,5	1,5	3
		TL11	Number of subsidised serviced sites developed.	Technical	605	500	0	150	350	500
:		TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps).	Technical	3	3	3	3	3	3
	Provide for the needs of informal settlements through improved services	TL13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets)	Technical	3	3	3	3	3	3
		TL14	Improve basic services - number of Informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	3	3	3	3	3	3
		TL15	Number of subsidised electricity connections installed.	Technical	140	309	0	50	150	309

Municipal KPA	Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Baseline 2015/16 (16/17 N/A)	Target 2017/18	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
	Support Institutional	TL16	Percentage budget spent on implementation of Workplace Skills Plan.	Corporate	100%	96%	25%	50%	75%	96%
	Transformation & Development	TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	74%	75%		75%		75%
		TL18	Financial viability expressed as Debt-Coverage ratio	Finance	35,9	30	30	30	30	30
		TL19	Financial viability expressed as Cost- Coverage ratio	Finance	3,6	2,8	2,8	2,8	2,8	2,8
Governance		TL20	Financial viability expressed outstanding service debtors	Finance	55%	44%	44%	44%	44%	44%
	Ensure financial viability	TL21	Opinion of the Auditor-General on annual financial statements of the previous year.	Finance	Unqualified	Unqualified			Unqualified	
		TL22	Increased revenue collection	Finance	94%	95%	95%	95%	95%	95%
		TL23	Percentage of budget spent on maintenance.	Finance	99%	99%	25%	50%	75%	99%
		TL24	Percentage spend of capital budget.	Municipal Manager	97%	96%	10%	40%	60%	96%
	To maintain and strengthen relations	TL25	Number of IDP community meetings held	Municipal Manager	14	14		7		14
	with international- & inter-	TL26	Number of meetings with inter- governmental partners	Community	10	12	3	6	9	12
	citizens feel at	TL27	Customer satisfaction survey (Score 1-5) - community facilities.	Community	2,3	2,5				2,5
Communal Services		TL28	% Expenditure on Maintenance Budget by Community Directorate	Community	100%	99%	25%	50%	75%	99%
		TL29	% Expenditure on Capital Budget by Community Directorate	Community	84%	96%	10%	40%	60%	96%
	Ü	TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	2673	2750	2750	2750	2750	2750
:	Support the poor & vulnerable through	TL31	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	427	390	100	200	300	390
	programmes & policy	TL32	Number of social development programmes implemented	Community	23	20	5	10	15	20
Support		TL33	Number of housing opportunities provided per year.	Community	O	309	0	50	150	309
Services		TL34	Number of Rental Stock transferred	Community	45	60	10	30	40	60
	Create an enabling environment to attract investment &	TL35	Revisit Municipal Land Audit and draw up an implementation plan Phase implementation from 14/15 onwards.	Corporate	Phase 2 implement	Phase 4 Implement		Mid Year Progress Report		Phase 4 implement
	support local economy	TL36	Compile & Imlementation of LED Strategy	Community	Phase 2 implement	Review of Plan		Mid Year Progress Report		Phase 2 implement

DEFINITIONS OF PERFORMANCE INDICATORS

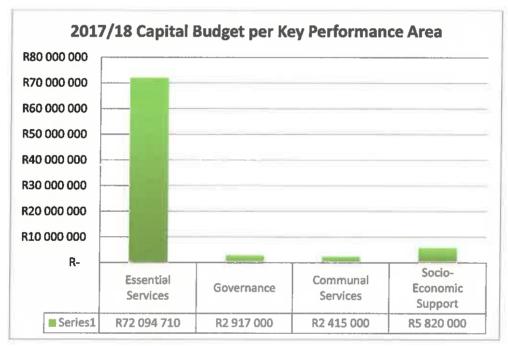
Ref	Key Performance Indicator	Reporting Directorate	Definitions
TL1	% Expenditure on Maintenace Budget by Technical Directorate	Technical	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the Technical Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based.
TL2	% Expenditure on Capital Budget by Technical Directorate	Technical	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the technical directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end
TL3	Percentage compliance with drinking water quality standards	Technical	Measure of potable water sample pass rate according to the SANS 241 standard. Average of sample results. Only microbiological results of Escherichia Coli are considered in the measurement. Result should be less than 1 count per 100ml.
TL4	Number of outstanding valid applications for water services expressed as a % of total number of billings for the service	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for water services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0, 5%. Proxy measure for National Key Performance Indicator.
TL5	Number of outstanding valid applications for sewerage services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for sanitation services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0,5%. Proxy measure for National Key Performance Indicator.
TL6	Number of outstanding valid applications for electricity services expressed as a % of total number of billings for the service.	Finance	This indicator reflects the number of outstanding valid applications (where down payment has been received) for electricity services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0,5%. Proxy measure for National Key Performance Indicator.
TL7	Number of outstanding valid applications for refuse collection services expressed as a % of total number of billings for the service.	Finance	This Indicator reflects the number of outstanding valid applications (where down payment has been received) for waste removal services (where valid applications translate into an active account) for domestic customers as extracted from the Municipality's SAMRAS database. The accuracy of the billing records is reported within an error rate of 0,5% Proxy measure for National Key Performance Indicator.
TL8	Decrease unaccounted water losses.	Technical	Unaccounted-for water (UFW) is the difference between the quantity of water supplied to the municipality's network and the metered quantity of water used by the customers. UFW has two components: (a) physical losses due to leakage from pipes, and (b) administrative losses due to illegal connections and under registration of water meters. The reduction of UFW is a crucial step to improve the financial health and to save scarce water resources.
TL9	Decrease unaccounted electricity losses	Technical	Unaccounted-for electricity (UFE) is the difference between the quantity of electricity supplied to the municipality's network and the metered quantity of electricity used by the customers. UFE has two components: (a) Technical losses due to ageing/inadequate networks, and (b) administrative or non-technical losses due to illegal connections and under registration of electricity meters. The reduction of UFE is a crucial step to improve the financial health.
1110 8	Kilometres of roads upgraded & rehabilitated	Technical	This indicator measures the kilometres of new roads constructed, roads upgraded & rehabilitated and resurfaced.
T111 1	Number of subsidised serviced sites developed	Technical	A housing opportunity is incremental access to and or delivery of one of the following Housing products: incremental Housing which provides a serviced site with or without tenure.
TL12	Provide basic services - number of informal areas with sufficient communal water services points (taps)	Technical	This indicator reflects the number of informal areas with sufficient communal water service points Sufficient are being defined as all households with access to water points within 200 meters radius Certain taps may however have been vandalised or removed after provision. Proxy for National KPI
TL13	Provide basic services - number of informal areas with sufficient communal sanitation services points (toilets)	Technical	This indicator reflects the number of informal areas with sufficient communal sanitation service points. Sufficient are being defined as all households with access to toilets within 200 meters radius. Certain toilets may however have been vandalised or removed after provision. Proxy for National KPI.
TL14	Improve basic services - number of informal settlements receiving a door-to-door refuse collection and area-cleaning service.	Technical	This indicator reflects the number of informal settlements receiving a weekly door-to-door refuse removal collection service and on-going area cleaning (litter picking and illegal dumping removal). Proxy for National KPI
T115 I	Number of subsidised electricity connections installed	Technical	This indicator reflects the number of subsidised connections installed per annum in informal settlements and low cost housing/serviced sites projects. Proxy for National KPI

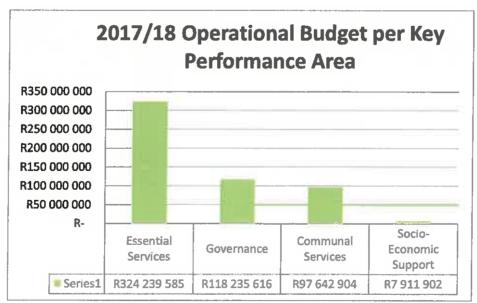
Pre-determined Objectives	Ref	Key Performance Indicator	Reporting Directorate	Definitions
Support Institutional Transformation & Development	TL16	Percentage budget spent on implementation of Workplace Skills Plan	Corporate	A Workplace Skills Plan is a document that outlines the planned education, training and development interventions for the organisation its purpose is to formally plan and allocate the budget for appropriate training interventions which will address the needs arising out of Local Governments' Skills Sector Plan, the municipality's strategic requirements as contained in the IDP and the individual departmental staffing strategies and individual employees' PDP's. The WSP shall also take into account the Employment Equity Plan, ensuring incorporation of relevant developmental equity interventions into the plan. Kpi measures percentage expenditure of vote allocated towards training needs as anse from WSP.
	TL17	Percentage of people from employment equity target groups employed in the three highest levels of management in	Corporate	This indicator measures the percentage of people from employment equity target groups employed in the three highest levels of management in compliance with the municipality's approved employment equity plan National Key Performance Indicator
	TL18	Financial viability expressed as Debt-Coverage ratio	Finance	This indicator measures debt coverage as (total operating revenue — operating grants received) / debt service payments due within the year. This means the municipality is able to cover its debt service payments from operating revenue excluding grants number of times
	TL19	Financial viability expressed as Cost-Coverage ratio	Finance	This indicator measures (available cash + investments) / monthly fixed operating expenditure. This indicates that with the available cash the municipality is able to pay its fixed operating expenditure for certain amount of months.
	TL20	Financial viability expressed outstanding service debtors	Finance	These Indicator measure service debtors to revenue (total outstanding service debtors / revenue received for services). This means that a % of revenue in the SFP is still outstanding as at 30 June 2013.
Ensure financial Viability	T1.21	Opinion of the Auditor-General on annual financial statements of the previous year	Finance	This indicator measures good governance and accounting practices and will be evaluated and considered by the Auditor General in determining his opinion. An unqualified audit opinion refers to the position where the auditor having completed his audit has no reservation as to the fairness of presentation of financial statements and their conformity with General Recognised Accounting Practices. This is referred to as "clean opinion". Alternatively in relation to a qualified audit opinion the auditor would issue this opinion in whole, or in pair, over the financial statements if these are not prepared in accordance with General Recognised Accounting Practices or could not audit one or more areas of the financial statements. Future audit opinions will cover the audit of predetermined objectives.
	TL22	increased revenue collection	Finance	This indicator reflects the percentage of revenue collected from service accounts delivered
	TL23	Percentage of budget spent on maintenance	Finance	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the municipality in total. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based.
	TL24	Percentage spend of capital budget	Finance	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
To maintain and strengthen relations with international-& inter-governmental partners as well as the local community	TL 2 5	Number of IDP community meetings held	Municipal Manager	Bi-annual community meetings as per IDP Process Plan held in each of the 7 towns
through the creation of participative structures.	TL26	Number of meetings with inter- governmental partners	Community	Number of Inter-Governmental meetings attended
	7L27	Customer satisfaction survey (Score 1-5) – community facilities.	Community	This indicator measures community perception and satisfaction in respect of the access to and maintenance of certain community facilities. The municipality's Community Satisfaction Survey measures public perception around the following number of issues Access to bithraines, access to community halls, access to parks (including maintained open spaces and children play parks), maintenance of parks (including maintained open spaces and children play parks) & access to sport facilities
Provide & maintain facilities that make citizens feel at home	ТІ.28	% Expenditure on Maintenace Budget by Community Directorate	Community	Percentage reflecting year to date spend (including secondary cost) / total maintenance budget of the Community Directorate. Note that the in-year reporting during the financial year will be indicated as a trend (year to date spend). Maintenance is defined as the actions required for an asset to achieve its expected useful life. Planned Maintenance includes asset inspection and measures to prevent known failure modes and can be time or condition-based.
	TL29	% Expenditure on Capital Budget by Community Directorate	Community	Percentage reflecting year to date spend / Total capital budget less any contingent liabilities relating to the capital budget of the community directorate. The total capital budget is the council approved adjusted budget at the time of the measurement. Contingent liabilities are only identified at the year end.
	TL30	Number of account holders subsidised through the municipality's indigent Policy	Community	Refers to the number of account holders subsidised through the municipality's Indigent Policy.
Support the poor &	TL31	The number of jobs created through municipality's local economic development initiatives including capital projects.	Community	This indicator measures the number of work opportunities created through the expanded Public Works Programme (EPWP) and contracts for temporary workers and temporary workers employed through contractors on projects. Proxy for National KPI
vulnerable through programmes & policy	TL32	Number of social development programmes implemented	Community	The indicator refers to the number of social developmental programmes implemented. Seven programmes have been identified and each programme will consist of a number of projects and interventions.
	TL33	Number of housing opportunities provided per year	Community	A housing opportunity is incremental access to and or delivery of one of the following Housing products. Subsidy Housing which provides a minimum 40m² house
	TL34	Number of Rental Stock transferred	Community	Number of rental stock transferred to approved beneficiaries, using established criteria Rental stock is being defined as subsidised houses constructed before 1994 (scheme houses) and leased by the municipality to identified and approved beneficiaries
Create an enabling environment to attract investment & support	TL35	Revisit Municipal Land Audit and draw up an implementation plan Phase implementation from 14/15 onwards	Corporate	This indicator measures the following over the 5 year IDP period. Capacitating of Property Office, develop and maintain property register & land Audir Implementation Plan that would include well defined phases for implementing annually.
local economy.		Compile & Imlementation of LED Strategy	Community	Measures the implementation of a LED Strategy over the 5 year IDP period. The implementation includes the development of the strategy with well-defined phases for implementing annually over the 5 year period.

BUDGETARY ALIGNMENT WITH IDP

EXPENDITURE PER KEY PERFORMANCE AREA

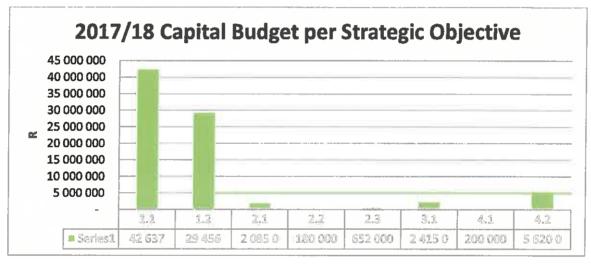
2017/2018 Expenditure linked to Key	Total		Operating	Capital		
Performance Areas	Expendite	ure	Expenditure	L	Expenditure	
Essential Services	R 396 334	295 R	324 239 585	R	72 094 710	
Governance	R 121 152	616 R	118 235 616	R	2 917 000	
Communal Services	R 100 057	904 R	97 642 904	R	2 415 000	
Socio-Economic Support	R 13 731	902 R	7 911 902	R	5 820 000	
Grand Total	R 631 276	717 R	548 030 007	R	83 246 710	

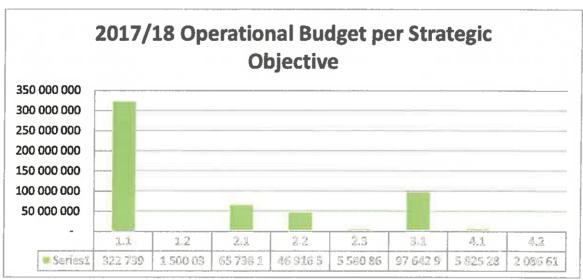




BUDGET PER STRATEGIC OBJECTIVE

	STRATEGIC OBJECTIVES	2	017/18
	STRATEGIC OBSECTIVES	Capital Budget	Operational Budget
1.1	Sustainable provision & maintenance of basic infrastructure	42 637 923	322 739 547
1.2	Provide for the needs of informal settlements through improved services	29 456 787	1 500 038
2.1	Support Institutional Transformation & Development	2 085 000	65 738 150
2.2	Ensure financial viability.	180 000	46 916 599
2.3	To maintain and strengthen relations with international- & inter-governmental partners as well as the local community through the creation of participative structures.	652 000	5 580 867
3.1	Provide & maintain facilities that make citizens feel at home.	2 415 000	97 642 904
4.1	Support the poor & vulnerable through programmes & policy	200 000	5 825 288
4.2	Create an enabling environment to attract investment & support local economy.	5 620 000	2 086 614
		83 246 710	548 030 007





THREE YEAR PROJECTED CAPITAL EXPENDITURE PER WARD

KEY PERFORMANCE AREA:

ESSENTIAL SERVICES

Strategic Objective: 1.1 Sustainable provision & maintenance of basic infrastructure

	ment	Program/Project description	Wards	Funding	<u>Budget Year</u> <u>2017/18</u>	<u>2018/19</u>	<u>8udget Year</u> <u>2019/20</u>
413	S/Water	Vredebes External Stormwater	5	MIG		4 511 505	L.,
		Mandahan Bulk Sanisasian Dising Adain	5	MIG	6 252 753	1 972 893	-
	Sanitation	Vredebes Bulk Sanitation Rising Main	٥	IHHSDG	976 028		
411		Refurbishment WWTW	All	CRR		600 000	600 000
		Aerator replacement programme	All	CRR	850 000	750 000	500 000
		Ceres: Bella Vista New Bulk Water		CRR	500 000	-	-
		(reservoir & pipe)	4,6	MIG	2 442 476		
		Tulbagh Dam	7,11	RBIG	11 729 824	8 771 929	17 543 859
419	Water			MIG	6 769 475	_	-
		i '''' I	1,12,5	IHHSDG	1 655 551		
		reservoir)		\vdash			
		Op-Die-Berg Reservoir	8	MIG			5 500 000
					438 596		
416	Waste		All	-			5 409 523
,		infrastructure and studies			266 220	621 180	295 800
		Electrical Network Refurbishment	All				1 200 000
	Elec				500 000		
						120 000	160 000
					-		1 500 000
408							1500 000
			7,11	CRR	- [1 400 000	-
			2,7	CRR	-	1 400 000	-
409	Worksh		ΔΙΙ	CRR	37,000		
	11011011					200 000	200 000
							1 000 000
411	Sanitation			4			100 000
ľ							250 000
416	Waste					.50 000	230 000
120	VVasce					300,000	200 000
						-	200 000
419	Water					1 000 000	1 000 000
1-2	*******						100 000
					100 000		350 000
Δ13		7 10			220,000		330 000
125							150 000
- 1							- 150 000
- 1				_		2 000 000	2 000 000
				CISIC	2 000 000	2 000 000	2 000 000
414			3.5	MIG	_ [6.842 105	_
			-,,-	10110		3 0 12 303	,
			3,5	CRR	-	4 000 000	
	408 409 411 416 419	419 Water 416 Waste 408 Elec 409 Worksh 411 Sanitation 416 Waste 419 Water 413 S/Water 414 Roads	Auste Refurbishment WWTW Aerator replacement programme Ceres: Bella Vista New Bulk Water (reservoir & pipe) Tulbagh Dam Vredebes Bulk Water Supply (Nduli reservoir) Op-Die-Berg Reservoir Transfer stations and related infrastructure and studies Electrical Network Refurbishment 11 Kv Ring Supply Tools & Equipment Power Factor Correction Retief RMU to Station road - cable upgrade 35mm to 70mm Montana to Eerste Laan to Arend - Replace XLPE cable 409 Worksh Tools & Equipment Sewer Pumps-replacement Tools & Equipment Sewer Network Replacement Tools & Equipment Security upgrades 416 Waste Vehicle Replacement Programme Infrastructure Management Syst Telemetric Systems Network- Water Pipes & Valve Tools & Equipment- New Security upgrades 413 S/Water Network - Storm Water Upgrading Traffic Calming Vehicle Replacement Programme Network Street New Yaxi facility at the corner of Vos	All Sanitation Refurbishment WWTW All Aerator replacement programme All Ceres: Bella Vista New Bulk Water (reservoir & pipe) Tulbagh Dam 7,11 Vredebes Bulk Water Supply (Nduli reservoir) Op-Die-Berg Reservoir 8 All Waste Transfer stations and related infrastructure and studies All Transfer stations and related infrastructure and studies All Tools & Equipment All Power Factor Correction All Retief RMU to Station road - cable upgrade 35mm to 70mm Montana to Eerste Laan to Arend - Replace XLPE cable All Sewer Pumps-replacement All Sewer Pumps-replacement All Sewer Network Replacement All Sever Network Replacement All Infrastructure Management Syst All Telemetric Systems All Network- Water Pipes & Vaive All Tools & Equipment - New All Security upgrades All Network-Water Pipes & Vaive All Tools & Equipment - New All Security upgrades All Network-Water Pipes & Vaive All Tools & Equipment - New All Security upgrades All Network-Water Pipes & Vaive All Tools & Equipment - New All Security upgrades All Network-Water Pipes & Vaive All Tools & Equipment-New All Network-Water Pipes & Vaive All Tools & Equipment-New All Network-Water Pipes & Vaive All Tools & Equipment-New All Network-Water Pipes & Vaive Al	Ali	Sanitation Refurbishment WWTW Ali CRR Refurbishment WWTW Ali CRR S50 000	Sanitation Refurbishment WWTW All CRR S00 000 750 000

Strategic Objective:

1.2 Provide for the needs of informal settlements through improved services

Programme	Depart ment	Manage- ment	Program/Project description	Wards	Funding	Budget Year 2017/18	Budget Year 2018/19	Budget Year 2019/20
	405		Electrical Network Housing Project	5	INEP		5 263 158	6 140 351
	405	Elec	Electrical Network Housing Project (Own contribution)	5	CRR	100 000		
	407		Housing Projects Streetlights	5	CRR	350 000	350 000	350 000
4.3	407		Housing Projects Streetlights	5	MIG	877 193		
1.2a Implementation of human settlement	411	Sanitation	Vredebes Housing Sanitation (Internal network Phase 2)	5	IHHSDG	6 000 000	-	
plan (serviced sites)	413	S/Water	Vredebes Housing Stormwater	5	IHHSDG	6 000 000	-	
			Vredebes Housing Roads	5	IHHSDG	7 000 000		-
	414	Roads	Vredebes/Nduli Intersection	5	MIG		2 114 023	10 529 424
			Vredebes Acces Collector	5	MIG	3 129 594	5 000 000	
	419	Water	Vredebes Housing Water	5	IHHSDG	6 000 000	-	-

KEY PERFORMANCE AREA:

GOVERNANCE

Strategic Objective:

- 2.1 Support Institutional Transformation & Development
- 2.2 Financial Viability
- 2.3 To maintain and strengthen relations with international- & intergovernmental partners as well as the local community through the creation of participative structures.

Programme	Depart ment	Manage- ment	Program/Project description	<u>Wards</u>	Funding '	Budget Year 2017/18	Budget Year 2018/19	Budget Year 2019/20
2.1b Law enforcement & traffic	220	Traffic	Fire Arms	All	CRR	150 000	-	-
	312	Admin	Upgrade Council chambers	All	CRR	1 000 000		
	311	Admin	Office Equipment	All	CRR	150 000	30 000	30 000
7 4 4 4 4	312	ng & Commur	Access Control - Furniture and	All	CRR	200 000	30 000	40 000
2.1d Administration	422	Tech Director	Office Equipment	All	CRR	30 000	30 000	30 000
	501	Municipal	Office Equipment	All	CRR	30 000	30 000	30 000
	504	Manager	Office Equipment	All	MIG	25 000		
2.1g Disaster Management & Firefighting	205	Fire Protection	Vehicle Replacement Programme	All	ANN	500 000		
0.0-1			Insurance Replacements	All	CRR	50 000	50 000	50 000
2.2a Income & debt	102	Finance	Office Equipment	All	CRR	30 000	30 000	30 000
management			It Equipment	All	CRR	100 000	100 000	-
2.2. 6	312	Communicat	Signage & Billboards	All	CRR	300 000	70 000	70 000
2.3a Communication	312	ion	Camera and photographic equiment	All	CRR	22 000	90 000	22 000
& marketing	230	Thusong	Office Equipment	All	CRR	30 000	30 000	30 000
2.3b Integrated communication technology	304	IΤ	lt Equipment	All	CRR	300 000	350 000	400 000

KEY PERFORMANCE AREA:

COMMUNAL SERVICES

Strategic Objective:

3.1 Provide & maintain facilities that make citizens feel at home.

<u>Programme</u>	Depart ment	Manage- ment	Program/Project description	Wards	Funding	Budget Year 2017/18	Budget Year 2018/19	Budget Year 2019/20
	206	Swimming	Eiland swimming pool (Refibreglass)	3	CRR	620 000		_
			Ceres Town Hall floor replacement	3,5	CRR		-	1 600 000
			Container 3m x 3m	All	CRR	20 000	-	-
			Equipment: Vacuum cleaners, buff	All	CRR	50 000	-	
			Buffmachine for Witzenville Hall	2,7	CRR	30 000		-
			Bella Vista Hall: Stage curtains	4,6	CRR	100 000		
	244	Town Halls	Upgrade Montana Hall, Wolseley	2,7	CRR	200 000		-
	211	10Wn Halls	Ceres Townhall replace 605 chairs	3,5	CRR		-	500 000
			Tulbagh Townhall Stage curtains	7,11	CRR	-	100 000	-
			Ceres Town Hall Gasheaters	3,5	CRR	30 000	_	-
			Ceres Town Hall Aircon	3,5	CRR	- :	500 000	-
			Tulbagh Town Hall upgrade	7,11	CRR	25 000	-	
	i I		Hamlet Town Hall upgrade	10,4	CRR	80 000	-	_
	218	Pound	Procurement of land for animal	All	CRR		1 500 000	
		Parks	Plant & Equipment	All	CRR	50 000	-	
			Irrigation - kruipspuite	All	CRR	85 000	-	87 000
			Waterpump	All	CRR	50 000	-	-
3.1a Upgrading &		Parks	Brushcutters	All	CRR	100 000	100 000	100 000
maintenance of			Chainsaws	All	CRR	50 000	60 000	70 000
facilities			Blower mower	All	CRR	55 000	-	
		Sport	Soccernets	All	CRR	30 000	-	
		Graveyards	Fencing garveyards	All	CRR	60 000	-	-
			Equipment for Vredebes sportfields	5	CRR	,	350 000	350 000
		Sport	Irrigation equipment draglines &	All	CRR	30 000	-	-
	l i		Irrigation equipment	All	CRR	50 000	-	-
	219		Play equipment for playparks	All	CRR	20 000	20 000	-
		Parks	Slasher x 2	All	CRR	80 000	-	-
		Sport	Mobile toilets	All	CRR	50 000	240 000	-
		- 1	Containers x 2	All	CRR		-	40 000
		Parks	1.3 ton Truck	Ali	CRR	-	-	350 000
	1 1	Sport	Floodlights at Pine Valley sport field	2,7	CRR	130 000	-	-
		Parks	Cherry picker for tree pruning	All	CRR		500 000	-
		Sport	Electricity at Op-Die-Berg sport	8	CRR	100 000	-	-
		Parks	Pavement of walkways at Akkerbos	3,5	CRR		120 000	120 000
		Sport	Resurface netball courts at Ceres, Bella Vista & Wolselev	3,5,4,6,2,7	CRR	300 000	300 000	300 000
	410	Public Toilets	Op-Die-Berg Public Toilets	8	CRR	20 000		

KEY PERFORMANCE AREA:

SOCIO-ECONOMIC SUPPORT

Strategic Objective:

4.1 Support the poor & vulnerable through programmes & policy

4.2 Create an enabling environment to attract investment & support local economy.

Programme	Depart ment	Manage- ment	Program/Project description	Wards	<u>Funding</u>	<u>Budget Year</u> 2017/18	Budget Year 2018/19	<u>Budget Year</u> 2019/20
4.1a Social development programmes	203	Facilities	Fencing Maple Park	3,5	CRR	200 000	-	-
	227	LED	Skoonvlei Economic Hub	6	CRR	20 000		
	408	Elec	Replacement outdated switchgear	All	CRR	1 000 000	1 000 000	1 000 000
4.2a Local economic			Furniture & Equipment	3	CRR	380 000	192 000	
development	206	Resorts	Plant & Equipment	3	CRR		220 000	- 1
			Fencing Pine Forest	3	CRR	20 000		
	414	Roads	Rehabilitation - streets, Tulbagh	7,11	CRR	4 200 000	2 000 000	3 000 000